# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

# FORM 8-K

Current Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): September 19, 2013

# **MOLINA HEALTHCARE, INC.**

(Exact name of registrant as specified in its charter)

Delaware (State of incorporation) 1-31719 (Commission File Number) 13-4204626 (I.R.S. Employer Identification Number)

200 Oceangate, Suite 100, Long Beach, California 90802 (Address of principal executive offices)

Registrant's telephone number, including area code: (562) 435-3666

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

□ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

D Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

### Item 7.01. Regulation FD Disclosure.

On September 19, 2013, Molina Healthcare, Inc. (the "Company") presented and webcast certain slides as part of the Company's presentation at its Investor Day Conference held in New York City. A copy of the Company's complete slide presentation is included as Exhibit 99.1 to this report. An audio and slide replay of the live webcast of the Company's Investor Day presentation will be available for 30 days from the date of the presentation at the Company's website, www.molinahealthcare.com, or at www.earnings.com. The information contained in such websites is not part of this current report.

The information in this Form 8-K current report and the exhibits attached hereto shall not be deemed to be "filed" for purposes of Section 18 of the Securities Exchange Act of 1934 or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933 or the Securities Exchange Act of 1934, except as expressly set forth by specific reference in such a filing.

### Item 9.01. Financial Statements and Exhibits.

(d) Exhibits:

| Exhibit<br>No. | Description   |
|----------------|---|
| 99.1           | Slide presentation given at the Investor Day Conference of Molina Healthcare, Inc. on September 19, 2013. |

### SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Date: September 19, 2013

MOLINA HEALTHCARE, INC.

By: /s/ Jeff D. Barlow Jeff D. Barlow Sr. Vice President – General Counsel, and Secretary

| Exhibit<br>No. | Description   |
|----------------|---|
| 99.1           | Slide presentation given at the Investor Day Conference of Molina Healthcare, Inc. on September 19, 2013. |



Your Extended Family.



Investor Day 2013B September 19, 2013 New York, New York



# **Cautionary Statement**

Safe Harbor Statement under the Private Securities Litigation Reform Act of 1995: This slide presentation and our accompanying oral remarks contain numerous "forward-looking statements" regarding, without limitation: our revenue, membership, and profitability growth projections; market and growth opportunities related to dually eligible members, to the Affordable Care Act (ACA) Medicaid expansion, and to the insurance exchanges or marketplaces; our capital requirements and potential financing sources; the ACA health industry fee and its expected reimbursement; projected growth from recent acquisitions in New Mexico and South Carolina; the settlement expected to be entered into by our California health plan; and various other matters. All of our forward-looking statements are subject to numerous risks, uncertainties, and other factors that could cause our actual results to differ materially. Anyone viewing or listening to this presentation is urged to read the risk factors and cautionary statements found under Item 1A in our annual report on Form 10-K, as well as the risk factors and cautionary statements in our quarterly reports and in our other reports and filings with the Securities and Exchange Commission and available for viewing on its website at www.sec.gov. Except to the extent otherwise required by federal securities laws, we do not undertake to address or update forward-looking statements in future filings or communications regarding our business or operating results.



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# Today

| Approx. Time    | Topic                  | Speaker                                       |
|-----------------|------------------------|---|
| 12:30pm-12:35pm | Opening Remarks        | Juan José Orellana, SVP Investor<br>Relations |
| 12:35pm-1:10pm  | Business Overview      | Dr. J. Mario Molina, Chief Executive Officer  |
| 1:10pm-1:45pm   | Health Plan Discussion | Terry Bayer, Chief Operating Officer          |
| 1:45pm-2:00pm   | Q&A                    |   |
| 2:00pm-2:15pm   | Break                  |   |
| 2:15pm-2:45pm   | Financial Discussion   | Joseph White, Chief Accounting Officer        |
| 2:45pm-3:05pm   | Q&A                    |   |
| 3:05pm-3:50pm   | Financial Discussion   | John Molina, Chief Financial Officer          |
| 3:50pm-4:30pm   | Q&A                    |   |
| 4:30pm          | End of Program         |   |





# **Business Overview**

J. Mario Molina, M.D. President & Chief Executive Officer

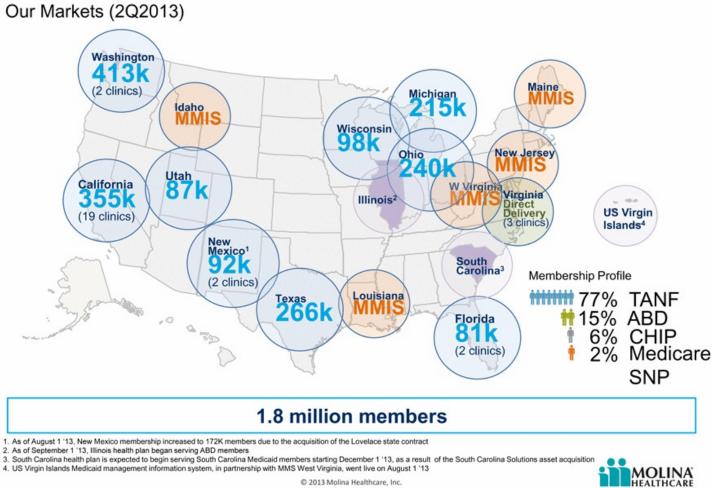
September 19, 2013 New York, New York MOH Listed NYSE

# **Our Mission**

To provide quality health services to financially vulnerable families and individuals covered by government programs.



# **Business Snapshot**



6

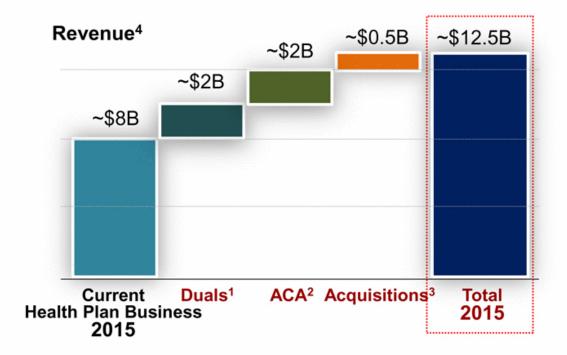
# We've Been Busy





# Long Term Incremental Growth Drivers

Estimated potential revenue run-rate by year-end 2015 associated with growth activities



Duals denotes revenue potential for dual eligibles in CA, MI, OH, TX, IL
 ACA denotes revenue potential as a result of Medicaid expansion in CA, IL, MI, NM, and WA; and Marketplace in CA, FL, MI, NM, TX, UT, WA, OH, and WI
 Acquisitions denote New Mexico (Lovelace), and South Carolina (Community Health Solutions assets)
 All amounts are estimates and subject to change

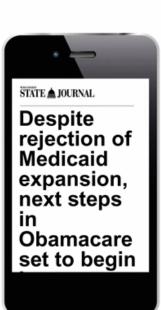
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Please refer to the Company's cautionary statements.

# State of the Industry

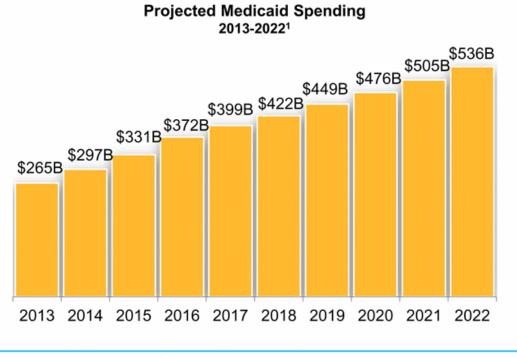








# **U.S. Medicaid Spending Projections**



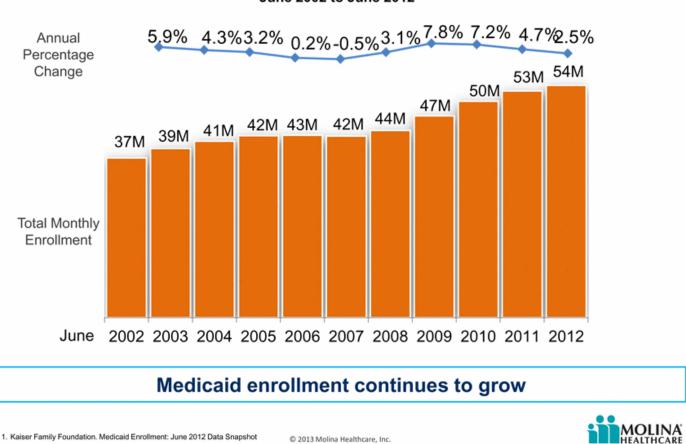
# Medicaid spending continues to grow

Congressional Budget Office (CBO). <u>http://www.cbo.gov/publication/43947</u>

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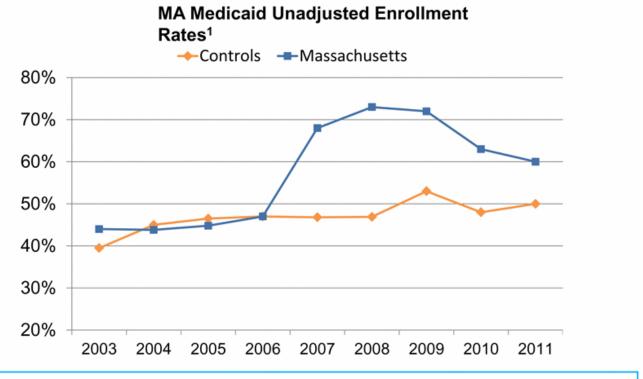
# **U.S. Medicaid Enrollment**



Annual Change in Medicaid Enrollment in 50 States and DC June 2002 to June 2012<sup>1</sup>

# Welcome-Mat Effect ??

The intensity of outreach and awareness efforts associated with the Affordable Care Act may affect the increase in Medicaid enrollment and participation among previously eligible individuals.



# Medicaid enrollment increased by ~16% in MA as a result of outreach efforts

1. Health Affairs Journal. "Medicaid 'Welcome-Mat' Effect of Affordable Care Act Implementation Could be Substantial", July 2013



**10LINA** 

# **Medicaid Expansion**

# <figure><figure>

Where Molina States Stand on Medicaid Expansion as of August 20131

# **California Managed Care Adoption**

| Govt<br>Program         | San<br>Bernardino/Rive<br>rside   | Los Angeles  | San Diego   | Sacramento  |
|-------------------------|---|--|---|---|
| Medi-Cal                | Inland Empire Health<br>Plan Subcontractor)<br>L. A. Care Health Plan                     |  | Molina Healthcare<br>Care 1st Partner Plan<br>Community Health<br>Group Health Net<br>Kaiser Permanente | <b>Molina Healthcare</b><br>Anthem<br>Health Net<br>Kaiser Permanente     |
| Medicare<br>SNP         | Molina Healthcare<br>Inland Empire Health<br>Plan<br>Kaiser Permanente<br>Scan Healthplan | <b>Molina Healthcare</b><br>Health Net<br>L. A. Care Health Plan                                       | Molina Healthcare<br>Care 1st Partner Plan<br>Community Health<br>Group Health Net                      | <b>Molina Healthcare</b><br>Health Net<br>Kaiser Permanente               |
| ММР                     | <b>Molina Healthcare</b><br>Inland Empire Health<br>Plan                                  | Health Net<br>L. A. Care Health Plan   | Molina Healthcare<br>Care 1st Health Plan<br>Community Health<br>Group<br>Health Net                    | N/A <sup>1</sup>  |
| and now…<br>Marketplace | Molina Healthcare<br>Anthem<br>Blue Shield<br>Health Net<br>Kaiser Permanente             | Molina Healthcare<br>Anthem<br>Blue Shield<br>Health Net<br>Kaiser Permanente<br>L.A. Care Health Plan | Molina Healthcare<br>Anthem<br>Blue Shield<br>Health Net<br>Kaiser Permanente<br>Sharp Health Plan      | Anthem<br>Blue Shield<br>Kaiser Permanente<br>Western Health<br>Advantage |

Well represented in programs for low-income population

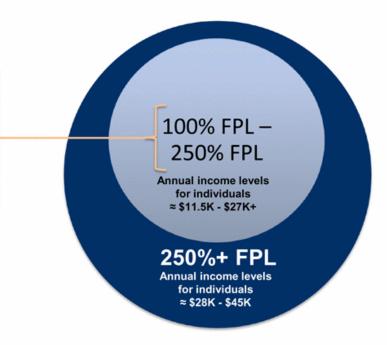
1. Carved Out

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**MOLINA** HEALTHCARE

# **Priority Customer Segment for the Marketplaces**

- Medicaid transitioners; parents of CHIP members; ex-Medicaid members; low-income uninsured
- Heavily subsidized
- Used to getting care from safety net providers
- Require enhanced services



# Ensuring continuity of care to Medicaid transitioners



# Marketplace – Covered California



CA Minimum Wage \$8.00<sub>per hour</sub> \$16,640<sub>annualized</sub> Premium assistance for marketplace is calculated based on the federal poverty scale. Individuals who earn <138% of the FPL qualify for Medicaid.

| FEDERAL POVERTY LEVELS & INCOME <sup>1</sup> |                     |          |                     |          |          |  |  |
|--|---------------------|----------|---------------------|----------|----------|--|--|
| Size of<br>Househo<br>d                      | 133%                | 138%     | 150%                | 200%     | 250%     |  |  |
| 1  | \$15,282            | \$15,900 | \$17,235            | \$22,980 | \$28,725 |  |  |
| 2  | \$20,628            | \$21,500 | \$23,265            | \$31,020 | \$38,775 |  |  |
| 3  | \$25,975            | \$27,000 | \$29,295            | \$39,060 | \$48,825 |  |  |
| 4  | \$31,322            | \$32,499 | \$35,325            | \$47,100 | \$58,875 |  |  |
| 5  | \$36,668            | \$38,047 | \$41,355            | \$55,140 | \$68,925 |  |  |
| L  | Hourly rate \$12.49 |          |                     |          |          |  |  |
|  |                     |          | Hourly rate \$14.08 |          |          |  |  |

Small hourly rate increases can affect Medicaid eligibility and marketplace subsidies

1. www.medicaid.gov



# Marketplace – Covered California

# Covered California Bronze Plan monthly pricing for 40-year-old individual, non-smoker in San Bernardino/Riverside

| Income     | e Leve                  | ·I                     | J33%              | FPL     | 150%              | 6 FPL   | 200%              | FPL     | 250%              | 6 FPL   |
|------------|-------------------------|------------------------|-------------------|---------|-------------------|---------|-------------------|---------|-------------------|---------|
| Carrier    | Bronze<br>Plan<br>Price | Bronze<br>Plan<br>Rank | Member<br>Premium | Subsidy | Member<br>Premium | Subsidy | Member<br>Premium | Subsidy | Member<br>Premium | Subsidy |
| Molina     | \$204                   | 1                      | -                 | \$221   | \$2               | \$202   | \$66              | \$138   | \$138             | \$66    |
| Anthem     | \$219                   | 2                      | -                 | \$221   | \$17              | \$202   | \$66              | \$138   | \$138             | \$66    |
| Kaiser     | \$226                   | 3                      | \$5               | \$221   | \$24              | \$202   | \$81              | \$138   | \$153             | \$66    |
| Health Net | \$270                   | 4                      | \$49              | \$221   | \$68              | \$202   | \$132             | \$138   | \$204             | \$66    |

| CA Molina Premium Revenue PMPM (Medicaid TANF)    | . \$103 |
|---|---------|
| Consolidated Premium Revenue PMPM (Medicaid TANF) | \$182   |



# **Basic Health Plan**

Optional coverage program under the Affordable Care Act (ACA)

- Offers continuity of coverage for individuals who:
  - Are ineligible for Medicaid and <65;</li>
  - Have incomes at or below 200% FPL; and
  - Do not have access to affordable employer or government sponsored coverage
- States receive 95% of what federal government would have spent on tax credits and subsidies for out-of-pocket costs in the marketplace
- Operational starting in 2015 for interested states



# Mitigating our Risk



- <u>R</u>einsurance
- <u>R</u>isk Corridors
- <u>R</u>isk Adjustment



# **Tailwinds & Headwinds**

| Tailwinds   | Headwinds   |
|---|---|
| Medicaid expansion                                      | Delayed state implementations                                   |
| Footprint includes 4 of 5 largest<br>Medicaid markets   | Industry tax  |
| Uniquely positioned to capture dual eligible enrollment | Medical cost pressure associated with new contracts/populations |



# **Strategic Priorities**





# The More Things Change, The More We Stick to Our Strategy



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# Health Plan Discussion

Terry Bayer Chief Operating Officer

September 19, 2013 New York, New York MOH Disted NYSE

# Molina MCO Footprint & Planned Growth





# **Preparing for Growth – Operational Priorities**



- 15% YTD employee growth
- Dedicated team for Marketplace
- Expanded Medicare team for Duals Demonstration



- Product development
- Pricing
- Network customization
- Premium billing and collection
- Marketing/Sales/ Advertising
- LTSS management



- Premium billing & collections
- Member 360
- Upgraded care management software
- Clear Coverage<sup>™</sup>
- Telephony upgrade

# Infrastructure build precedes revenue

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# **One Molina**



# Enterprise wide approach to business processes



# **Technology - Molina IT Investment Portfolio**



# Infrastructure costs being driven by new business

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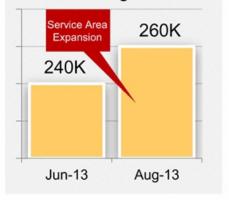


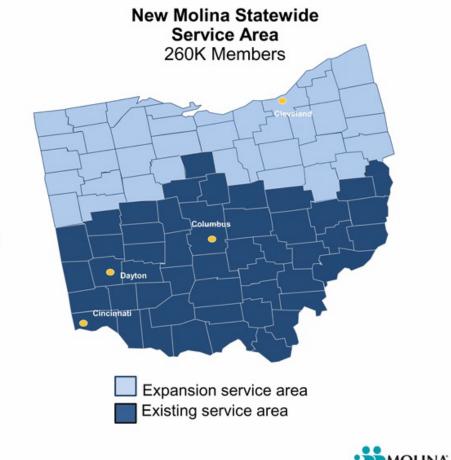
# **Organic Growth: Ohio**



In Q3 2013 Molina expanded into 38 new counties.

Molina Healthcare of Ohio Historical Enrollment Growth Jun 2013-Aug 2013







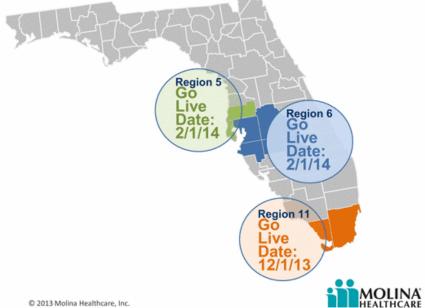
# Organic Growth: Florida Long-Term Care (LTC) Program



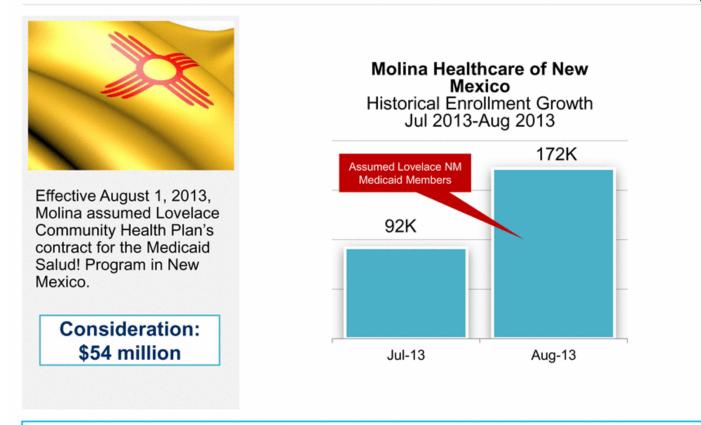
Under the LTC program, Molina will provide longterm care benefits including institutional and home and communitybased services.

Anticipated LTC Rates: \$3,200-\$3,500 **PMPM** 

- Consolidates numerous individual LTC waivers (including Nursing Home Diversion program)
- Management of LTC services in least restrictive setting
- Stand-alone LTC program
- Strong coordination with acute benefits required Florida LTC Service Area



# **Acquisition: New Mexico**



# Molina is currently the largest Medicaid operator in New Mexico

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# Acquisition: South Carolina



Member transfer has an anticipated effective date of December 1, 2013.<sup>1</sup> There are 136K SCS members eligible for transfer to Molina.

# **Consideration:** \$59 million

Contingent on the state's granting Molina a HMO license and a full-risk Medicaid managed care contract, and the state's conversion of the Medical Homes Network program to a full-risk Medicaid managed care program.

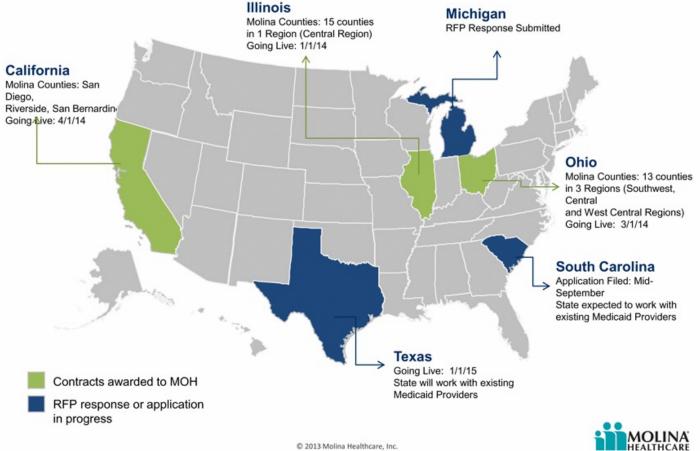
Molina has acquired the assets of a South Carolina Medicaid plan, South Carolina Solutions (SCS), from Community Health Solutions of America.

**Molina Statewide Service** Area 1.6M Medicaid eligibles **IOLINA** 



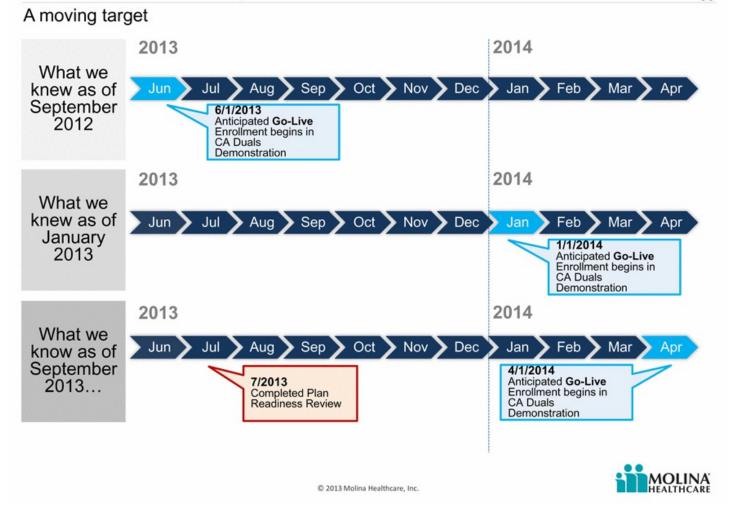
# **Medicare-Medicaid Plan (MMP) Implementations**

## **Dual Eligible**

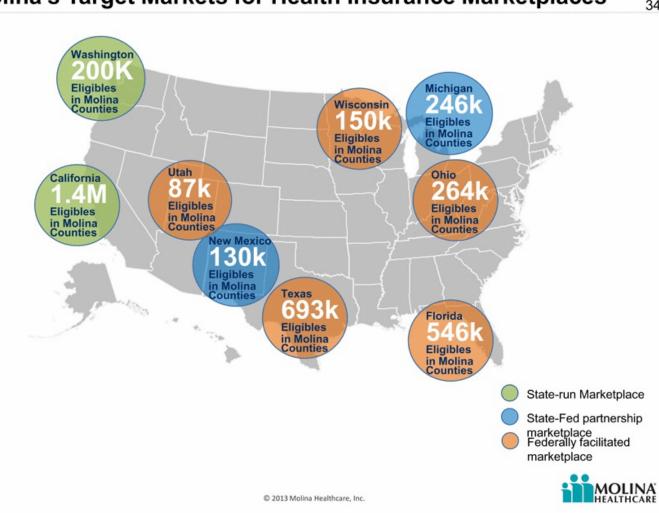




#### **California Duals Implementation Timeline**



33



Molina's Target Markets for Health Insurance Marketplaces

34







# Affordable Care Act (ACA) Health Insurer Fee

Joseph White Chief Accounting Officer September 19, 2013 New York, New York

MOH MISTED NYSE

#### **ACA Insurer Fee**

Section 9010 of the Patient Protection and Affordable Care Act (ACA) and Section 1406 of the Reconciliation Act impose an annual fee on the health insurance industry starting in 2014.

- Allocated based upon plan's relative share of premiums in prior year ("data year")
- Full liability is incurred on January 1st of the fee year
- Oliver Wyman estimates the increase in premiums to cover the fee would be 1.9% to 2.3%<sup>1</sup>
- Insurers notified of liability by August 31st
- Fee payment due by September 30th

| Year | Industry Fee <sup>1</sup> | Molina Fee <sup>2</sup> |
|------|---------------------------|-------------------------|
| 2014 | \$8.3B                    | \$100M                  |
| 2015 | \$11.3B                   | \$140M                  |
| 2016 | \$11.3B                   | \$140M                  |
| 2017 | \$13.9B                   | \$170M                  |
| 2018 | \$14.3B                   | \$170M                  |
| 2019 | indexed                   | -                       |

Source(s):

Section 9010 of the Patient Protection and Affordable Care Act (ACA)
 MOH estimated



## Items Related to ACA Insurer Fee

Please refer to the Company's cautionary statements.

38



- State Reimbursement of Fee
- Fee Not Tax Deductible
- Capital Funding Requirements
- Timing and Recognition



#### Why Do We Think We're Going To Be Reimbursed?

39

Reimbursement of assessments (like the ACA insurer fee) is specifically required for actuarial soundness.

#### American Academy of Actuaries:

"Medicaid benefit plan premium rates are "actuarially sound" if....projected premiums...provide for all reasonable, appropriate and attainable costs, including health benefits, health benefit settlement expenses, marketing and administrative expenses, any state-mandated assessments and taxes, and the cost of capital."<sup>1</sup>

#### Milliman:

"Regulations issued by CMS require Medicaid managed care premiums to be actuarially sound and that states obtain an actuarial certification from a qualified actuary. While CMS does not have set criteria to determine actuarial soundness, taxes are widely recognized as a reasonable and unavoidable cost of doing business for Medicaid managed care organizations (MCOs) and are included in Medicaid managed care premiums"<sup>2</sup>

Milliman serves as consulting actuary to Molina state partners in FL, IL, MI, NM, UT and WA

#### Ohio Integrated Dual Eligibles Draft Rate Memorandum (May 2013):

"If it is later determined that the ICDS is subject to the health insurer fee, in whole or in part, a rating adjustment will need to be made to the CY2014 component of the Medicaid rates"<sup>3</sup>

#### Michigan Rate Development Fiscal Year 2014

Note(s):

1. American Academy of Actuaries Practice Note, August 2005, "Actuarial Certification of Rates for Medicaid Managed Care Programs"

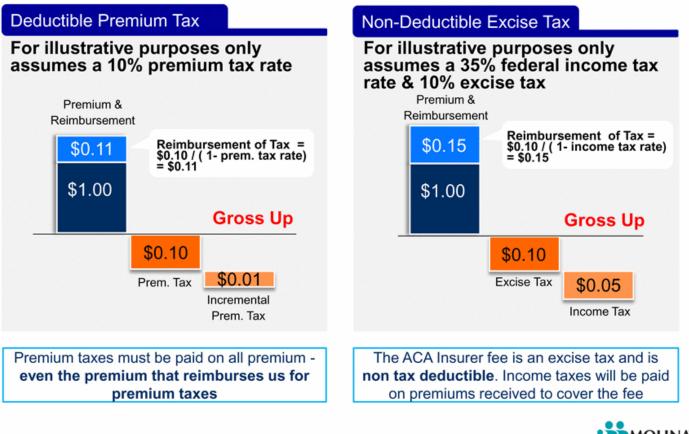
 Milliman Research Report, April 2013, "ACA Health Insurer Fee – Estimated Impact on the U.S health insurance industry 3. Mercer, May 10 2013, "Integrated Care Delivery System Opt-In-Rates – Calendar Years 2013 and 2014"

4. Milliman September 13, 2013, "Michigan CSHCS Capitation Rate Development" © 2013 Molina Healthcare, Inc.



## Lack of Deductibility Requires Gross Up

States have always reimbursed us for the gross up required for premium taxes.





## ACA Fee & Reimbursement – Timing & Recognition (GAAP) <sup>1</sup>/<sub>41</sub>

|                           | Dec 31   | Jan 1  | Sep 30  |
|---------------------------|--|--|---|
| Reporting & Recognition   | "Non-Recognized"<br>(Type II)<br>Subsequent Event                  | Recognize Liability & Begin<br>Expense Recognition   | Pay Fee   |
| Description               | Disclosure only  | <ul> <li>Full liability recognized on<br/>Jan 1 based on net<br/>premiums written in prior<br/>year</li> </ul>   | <ul> <li>Non cash transaction<br/>until fee paid</li> </ul> |
| Accounting/<br>Disclosure | Disclose nature of<br>assessment &<br>estimate financial<br>effect | <ul> <li>Rcrd. Current Asset Full<br/>Amount</li> <li>Rcrd. Current Liability Full<br/>Amount</li> <li>Rcrd. Expense<br/>(1/12 per month)</li> <li>Rcrd. revenue (1/12) if fully<br/>reimbursed</li> </ul> | <ul><li>Decr. Liability</li><li>Decr. Cash</li></ul>        |
| Impact                    | Disclosure only  | <ul> <li>No equity impact if fully<br/>reimbursed</li> <li>No P&amp;L impact if fully<br/>reimbursed</li> </ul>  | Asset/Liability offset                                      |

Note(s): 1. Based on Accounting Standards Update (ASU) No. 2011-06: Fees Paid to the Federal Government by Health Insurers

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Please refer to the Company's cautionary statements.

# ACA Fee & Reimbursement – Timing & Recognition (STAT)<sup>1</sup><sub>42</sub>

| > Dec 31   | > Jan  | 1   | <b>Sep 30</b>   |
|--|--|---|---|
| "Non-Recognized"<br>(Type II)<br>Subsequent Event  | Recognize Liability &<br>Begin Expense<br>Recognition  | Begin Establishing<br>Special Surplus<br>Reserve for <u>Next</u><br><u>Year Payable</u>   | Pay Fee   |
| Disclosure only  | <ul> <li>Full liability recognized<br/>on Jan 1 based on net<br/>premiums written in<br/>prior year</li> </ul>   | Statutory Net<br>Worth<br>Reclassification  | <ul> <li>Non cash<br/>transaction until<br/>fee paid</li> </ul>   |
| Disclose nature of<br>assessment &<br>estimate of<br>financial effect,<br>including pro<br>forma net worth<br>impact as of Dec<br>31 | <ul> <li>Rcrd. Current Asset<br/>Full Amount</li> <li>Rcrd. Current Liability<br/>Full Amount</li> <li>Rcrd. Expense<br/>(1/12 per month)</li> <li>Rcrd. revenue (1/12) if<br/>fully reimbursed</li> </ul>   | <ul> <li>Monthly, reclassify<br/>1/12 of <u>next year's</u><br/>estimated fee from<br/>Unassigned to<br/>Special Surplus</li> </ul>   | <ul><li>Decr. Liability</li><li>Decr. Cash</li></ul>  |
| Disclosure only osure Draft as of August 26. 2013  | <ul> <li>Decr. Surplus as<br/>asset is non-admitted</li> <li>Incr. capital<br/>requirements</li> <li>No P&amp;L impact if fully<br/>reimbursed</li> </ul>  | <ul> <li>Potentially reduce<br/>amount available<br/>for dividends</li> </ul>   | <ul> <li>Asset/Liability<br/>offset</li> </ul>  |
|  | <ul> <li>"Non-Recognized"<br/>(Type II)<br/>Subsequent Event</li> <li>Disclosure only</li> <li>Disclose nature of<br/>assessment &amp;<br/>estimate of<br/>financial effect,<br/>including pro<br/>forma net worth<br/>impact as of Dec<br/>31</li> <li>Disclosure only</li> </ul> | "Non-Recognized"<br>(Type II)<br>Subsequent EventRecognize Liability &<br>Begin Expense<br>Recognition• Disclosure only• Full liability recognized<br>on Jan 1 based on net<br>premiums written in<br>prior year• Disclose nature of<br>assessment &<br>estimate of<br>financial effect,<br>including pro<br>forma net worth<br>impact as of Dec<br>31• Rcrd. Current Asset<br>Full Amount<br>• Rcrd. Current Liability<br>Full Amount<br>• Rcrd. Expense<br>(1/12 per month)<br>• Rcrd. revenue (1/12) if<br>fully reimbursed• Disclosure only• Decr. Surplus as<br>asset is non-admitted<br>• Incr. capital<br>requirements<br>• No P&L impact if fully<br>raimburged | "Non-Recognized"<br>(Type II)<br>Subsequent EventRecognize Liability &<br>Begin Expense<br>RecognitionBegin Establishing<br>Special Surplus<br>Reserve for Next<br>Year Payable• Disclosure only• Full liability recognized<br>on Jan 1 based on net<br>premiums written in<br>prior year• Statutory Net<br>Worth<br>Reclassification• Disclose nature of<br>assessment &<br>estimate of<br>financial effect,<br>including pro<br>forma net worth<br>impact as of Dec<br>31• Rcrd. Current Asset<br>Full Amount<br>• Rcrd. Current Liability<br>Full Amount<br>• Rcrd. revenue (1/12) if<br>fully reimbursed• Monthly, reclassify<br>1/12 of next year's<br>estimated fee from<br>Unassigned to<br>Special Surplus• Disclosure only• Decr. Surplus as<br>asset is non-admitted<br>• No P&L impact if fully<br>requirements<br>• No P&L impact if fully<br>requirements• Potentially reduce<br>amount available<br>for dividends |









# Funding Our Growth

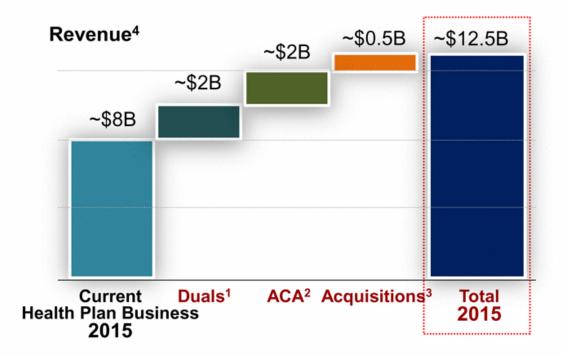
John Molina Chief Financial Officer September 19, 2013 New York, New York

MOH MISTED NYSE

#### Long Term Incremental Growth Drivers

Please refer to the Company's cautionary statements.

Estimated potential revenue run-rate by year-end 2015 associated with growth activities



1. Duals denotes revenue potential for dual eligibles in CA, MI, OH, TX, IL 2. ACA denotes revenue potential as a result of Medicaid expansion in CA, IL, MI, NM, and WA; and Marketplace in CA, FL, MI, NM, TX, UT, WA, OH, and WI

3. Acquisitions denote New Mexico (Lovelace), and South Carolina

4. All amounts are estimates and subject to change



## **Dual Eligibles Market Opportunity**

Please refer to the Company's cautionary statements.

| State                   | Dual<br>Eligibles<br>Statewide | Dual Eligibles<br>in Molina<br>Service Areas | Estimated<br>Potential<br>Enrollment <sup>1</sup> |
|-------------------------|--------------------------------|--|---|
| California <sup>2</sup> | 527K                           | 122K   | 44K   |
| Ohio <sup>2</sup>       | 115K                           | 48K  | 25K   |
| Illinois <sup>2</sup>   | 156K                           | 18K  | 5K  |
| Michigan <sup>2</sup>   | 199K                           | 62K  | 10K   |
| Texas <sup>3</sup>      | 214K                           | 132K   | 5K  |
| Total                   | 1.3M                           | 382K   | 89K   |

Annualized Potential Revenue...... \$2.0B

Source: Company estimates, figures may not add due to rounding 1. Estimated enrollment denotes Dual members before opt out for year end 2015 2. 2014 start date 3. 2015 Start date



## **Medicaid Expansion Opportunity**

Please refer to the Company's cautionary statements.

| State      | Expansion<br>Eligibles in<br>Medicaid<br>Managed Care | Molina's<br>Estimated<br>Enrollment |  |
|------------|---|-------------------------------------|--|
| California | 1M  | 90K                                 |  |
| Illinois   | 300K  | 50K                                 |  |
| Michigan   | 500K  | 40K                                 |  |
| New Mexico | 100K  | 40K                                 |  |
| Washington | 250K  | 70K                                 |  |
| Total      | 2.2M  | 290K                                |  |

Annualized Potential Revenue...... \$1.0B

Source: Company estimates, figures may not add due to rounding



## **Marketplace Opportunity**

Please refer to the Company's cautionary statements.

| State      | Number of<br>Marketplace<br>Members in<br>Molina<br>Markets | Molina's<br>Estimated<br>Marketplace<br>Enrollment |  |
|------------|---|--|--|
| California | 1.4M  | 90K  |  |
| Florida    | 546K  | 20K  |  |
| Michigan   | 246K  | 20K  |  |
| New Mexico | 130K  | 10K  |  |
| Ohio       | 264K  | 2K   |  |
| Texas      | 693K 30K  |  |  |
| Utah       | 87K 10K   |  |  |
| Washington | 200K  | 25K  |  |
| Wisconsin  | 150K  | 40K  |  |
| Total      | 3.7M  | 247K   |  |

Annualized Potential Revenue...... \$1.0B

Source: Company estimates, figures may not add due to rounding



## **Capital Needs**

Please refer to the Company's cautionary statements.

49



- Current regulatory requirements
- Future (anticipated) regulatory requirements in current and new states
- Capital demands on health plans in the event of losses
- Costs of acquisitions and other expansions
- Costs of MMS implementations in new and existing states
- Costs of infrastructure



## Sources of Capital



- Current excess net worth
- Parent Cash
- Issuance of securities
  - Debt
  - Equity
  - Convertible
- Future earnings
- Alternative Financing
  - Capital leases
  - Structured co-insurance or structured quota share

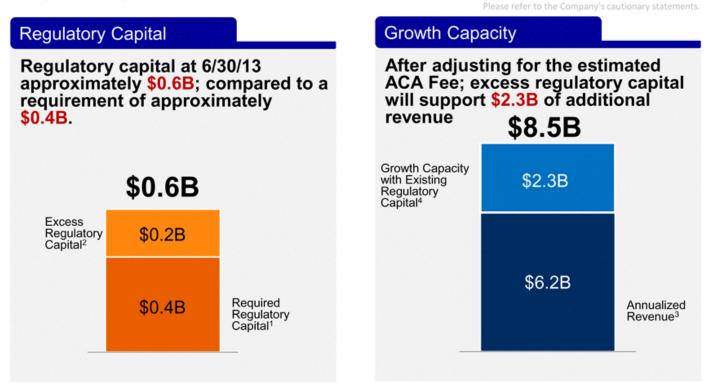
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50

Please refer to the Company's cautionary statements.

#### **Regulatory Capital and Requirements**



#### Required minimum net worth on average is 7% of revenue

Denotes required regulatory capital for 6/30/13 1.

Excess regulatory capital as of 6/30/13 Annualized Revenue as of 6/30/13 2.

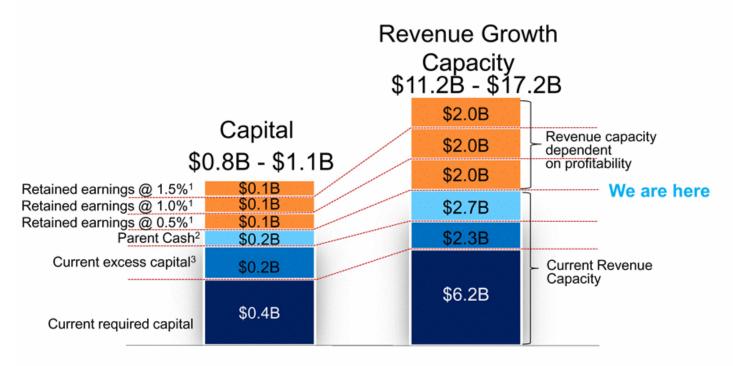
3. 4.

Denotes growth capacity assuming existing excess regulatory capital less \$100M estimated capital required for the ACA fee



#### **Summary of Growth Capacity**

Please refer to the Company's cautionary statements.



#### Required minimum net worth on average is 7% of revenue

1. Retained earnings @ % of net income margin, each 0.5% equates to \$0.1B. Anticipated \$25 billion revenue for the 30 months ended 12/31/15

 Parent cash as of 6/30/13 net of \$187M for repayment of 3.75% convertible notes and \$150M for our South Carolina and New Mexico acquisitions (consideration and subsidiary funding requirements)

3. Current excess capital 6/30/13 net estimated capital required for ACA insurer fee



#### Why We Might Want To Raise More Capital? Please refer to the Company's cautionary statements.



- Acquisitions
- Capital expenditures
- Variability in profitability
- Timing
- New benefits
- Growth above expectations
- Desire for capital cushion







# Adjusted Net Income Per Share

Chief Financial Office September 19, 2013 New York, New York

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#### Why Use Adjusted Net Income per Share? Please refer to the Company's cautionary statements.



Other companies who use the same measures:

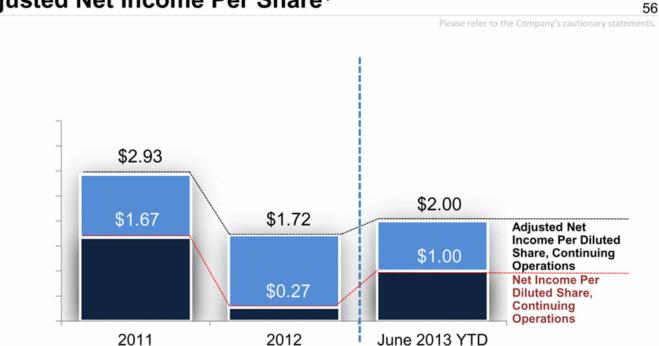
- Catamaran Corporation
- HMS Holdings Corporation
- Laboratory Corporation of America
- **Team Health Holdings**
- Universal American Corporation
- WellCare Health Plans

Significant and growing non-cash expense items

- Equity compensation •
- Convertible senior notes •
- Depreciation and amortization ٠
- You've asked for it!
- Enhances period to period comparability







1. Adjusted net income per diluted share, continuing operations is a non-GAAP financial measure used by management as a supplemental metric to evaluate the Company's financial performance. Management believes this non-GAAP financial measure aids in the comparison of performance between periods by removing the net-of-tax impact of depreciation, amortization, stock-based compensation, amortization of convertible senior notes, and changes in the fair value of derivatives.

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#### Adjusted Net Income Per Share<sup>1</sup>

#### Adjusted Net Income Per Share<sup>1</sup>

Please refer to the Company's cautionary statements.

#### Reconciliation of Net Income Per Diluted Share, Continuing Operations to Adjusted Net Income Per Diluted Share, Continuing Operations

|   | FY 2011 | FY 2012 | June 2013<br>YTD |
|---|---------|---------|------------------|
| Net income per diluted share,<br>continuing operations                    | \$1.67  | \$0.27  | \$1.00           |
| Depreciation and amortization of<br>capitalized software                  | 0.64    | 0.75    | 0.46             |
| Stock-based compensation  | 0.23    | 0.31    | 0.20             |
| Amortization of intangible assets   | 0.32    | 0.29    | 0.13             |
| Amortization of convertible senior notes                                  | 0.07    | 0.08    | 0.13             |
| Change in fair value of derivatives                                       | -       | 0.02    | 0.08             |
| Adjusted net income per diluted share, continuing operations <sup>1</sup> | \$2.93  | \$1.72  | \$2.00           |

1. Adjusted net income per diluted share, continuing operations is a non-GAAP financial measure used by management as a supplemental metric to evaluate the Company's financial performance. Management believes this non-GAAP financial measure aids in the comparison of performance between periods by removing the netof-tax impact of depreciation, amortization, stock-based compensation, amortization of convertible senior notes, and changes in the fair value of derivatives. This non-GAAP financial measure should not be considered as an alternative to the GAAP measure of net income per diluted share, continuing operations, nor should it be considered in isolation from that GAAP measure of financial performance.









# **Tentative CA Settlement Agreement**

John Molina Chief Financial Officer September 19, 2013 New York, New York

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#### CA Department of Health Care Services (DHCS) Tentative Settlement Agreement



- Molina has reached a tentative settlement with DHCS, which is conditioned on final governmental approvals
- The tentative settlement includes the creation of a settlement account that will commence on January 1, 2014 and will be for four years (to December 31, 2017)
- As part of the this tentative agreement, DHCS has agreed to extend several of Molina's Medi-Cal contracts
- In addition, the tentative settlement agreement envisions that Molina will be a Medi-Cal Managed Care Plan in Imperial County
- This tentative settlement will resolve several Medi-Cal rate disputes with DHCS dating back to 2003
- Following final governmental review and approval, if obtained, we will provide an update



#### **Investment Highlights**



www.MolinaHealthcare.com

Please refer to the Company's cautionary statements.

- Attractive sector growth prospects driven by government policies and economic conditions
- Focus on government-sponsored health care programs
- Proven flexible health care services portfolio (riskbased, fee-based and direct delivery)
- Diversified geographic exposure in 15 states with significant presence in high growth regions
- Scalable administrative efficiencies stemming from centralized and standardized functions
- Seasoned management team with strong track record of delivering earnings growth
- Over 30 years of experience © 2013 Molina Healthcare, Inc.





