#### UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

#### FORM 8-K

#### **Current Report**

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): January 27, 2010

#### MOLINA HEALTHCARE, INC.

(Exact name of registrant as specified in its charter)

Delaware (State of incorporation) 1-31719 (Commission File Number) 13-4204626 (I.R.S. Employer Identification Number)

200 Oceangate, Suite 100, Long Beach, California 90802 (Address of principal executive offices)

Registrant's telephone number, including area code: (562) 435-3666

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

UWritten communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

#### Item 7.01 Regulation FD Disclosure.

As part of the Company's presentation at its Investor Day Conference to be held in New York City on January 27, 2010, the Company intends to present and webcast certain slides. A copy of the Company's complete slide presentation is furnished as Exhibit 99.1 to this report. An audio and slide replay of the live broadcast of the Company's Investor Day presentation will be available for 30 days from the date of the presentation at the Company's website, <u>www.molinahealthcare.com</u> or at <u>www.earnings.com</u>.

The information in this Form 8-K and the exhibits attached hereto shall not be deemed to be "filed" for purposes of Section 18 of the Securities Exchange Act of 1934 or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933 or the Securities Exchange Act of 1934, except as expressly set forth by specific reference in such a filing.

#### Item 9.01 Financial Statements and Exhibits.

(d) Exhibits:

Exhibit No.	Description
99.1	Slides to be presented at the Investor Day Conference of Molina Healthcare, Inc. on January 27, 2010.

#### SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

MOLINA HEALTHCARE, INC.

Date: January 27, 2010

By: /s/ Mark L. Andrews

Mark L. Andrews Chief Legal Officer, General Counsel, and Corporate Secretary

#### EXHIBIT INDEX

Exhibit No.	Description
99.1	Slides to be presented at the Investor Day Conference of Molina Healthcare, Inc. on January 27, 2010.



# Investor Day 2010A

January 27, 2010 New York, NY









Safe Harbor Statement under the Private Securities Litigation Reform Act of 1995: This slide presentation, as well as our accompanying oral remarks, contain numerous "forward looking statements" related to future events, plans, projections, or conditions, including, without limitation, statements regarding our earnings guidance for 2010, our pending acquisition of the HIM business of Unisys, and our medical cost-management initiatives for 2010. All of our forward-looking statements are based on our current expectations and assumptions. Actual results could differ materially due to numerous known and unknown risks and uncertainties, including risk factors related to the following:

budgetary pressures on the federal and state governments;

unexpected rate reductions or the rescission of expected rate increases;

the enactment of federal health care reform;

 management of our medical costs, including flu levels and rates of utilization that are consistent with our expectations;

final fourth quarter and full year 2009 financial results consistent with our expectations;

•the timely closing of the HIM business acquisition, including the need to obtain regulatory approvals, customer consents, and to satisfy other closing conditions;

•the integration of the HIM business and operations;

 the retention and renewal of the HIM business's state government contracts on terms consistent with our expectations;

•the accuracy of our operating cost and capital outlay projections for the HIM business;

and numerous other risk factors, including those discussed in our periodic reports and filings with the Securities and Exchange Commission. These reports can be accessed under the investor relations tab of our Company website or on the SEC's website at <u>www.sec.gov</u>. Given these risks and uncertainties, we can give no assurances that any results or events projected or contemplated by our forward-looking statements will in fact occur, and we caution investors not to place undue reliance on these statements. All forward-looking statements made during today's presentation represent our judgment as of January 27, 2010, and we disclaim any obligation to update such statements





# Investor Day 2010A

J. Mario Molina, MD President & Chief Executive Officer

January 27, 2010 New York, NY









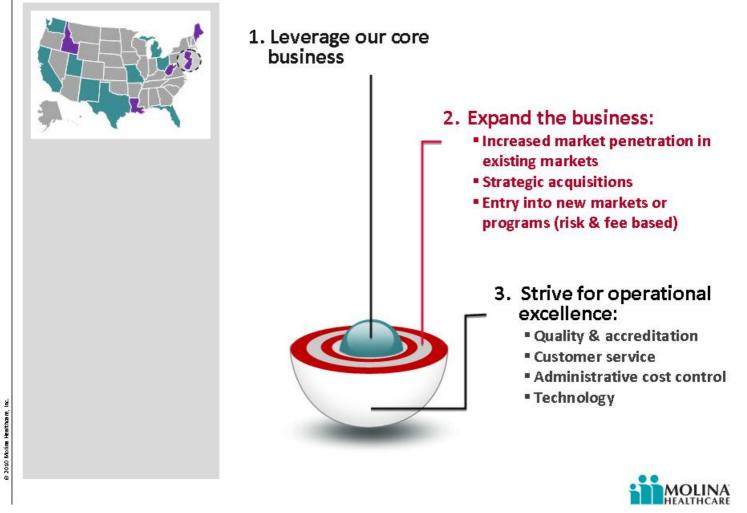






## Growth Strategy





## Leveraging technology to sustain growth





- Molina Healthcare IT Center: state-ofthe-art data processing
- Cisco HealthPresence<sup>™</sup>
- HIM: pending acquisition of technology focused company



## Building a flexible health care services portfolio

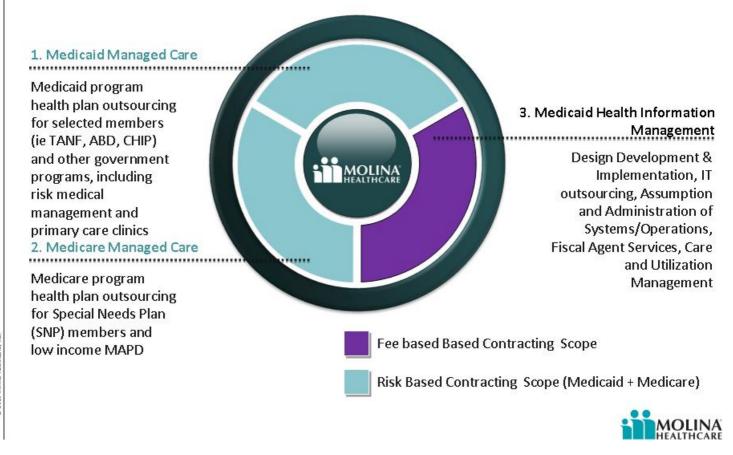


	Molina Healthcare to acquire Unisys Health Information Management (HIM)
UNISYS Health Information Management	
	\$135MM purchase price
	Transaction expected to close in Q1/Q2 2010
	Accretive to operating cash flow but dilutive to EPS in 2010
	Molina acquires:
	<ul> <li>State Fiscal Agent contracts in Louisiana, West</li> <li>Virginia and New Jersey</li> </ul>
	MMIS / Fiscal Agent contracts in Idaho and Maine
	Pharmacy Rebate Management contract in Florida
	<ul> <li>Market leading QNXT-based HealthPas MMIS platform technology</li> </ul>
	■~900 HIM employees
	MOLINA

## Strategic alignment



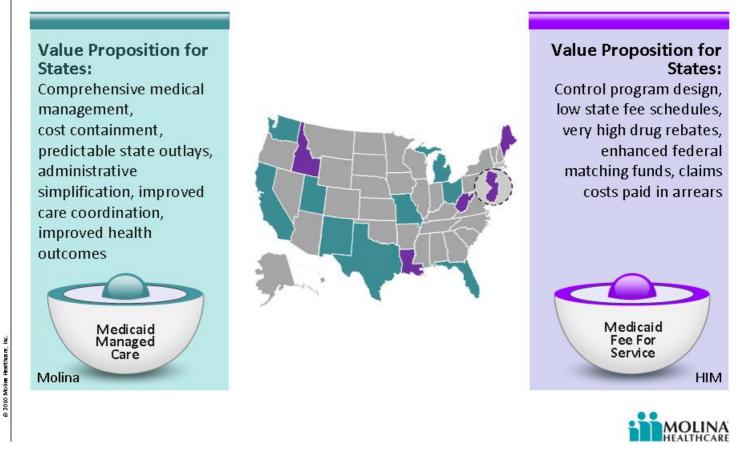
Molina Healthcare is aligning its business into three strategic business units that address specific market opportunities



## Building a flexible health care services portfolio

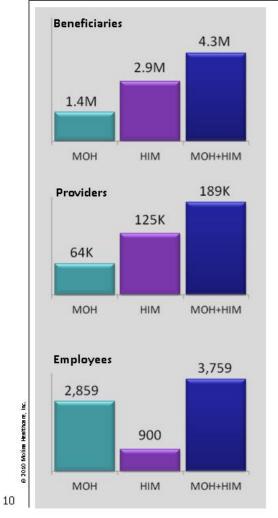


The combined services portfolio will include Molina's managed care offering combined with the systems and fiscal agent services of HIM's product suite.



# Snapshot of **combined operation** (Molina + HIM)





#### **Medicaid Contracts**

	Medicaid Managed Care (MCO)	MMIS/BPO Fiscal Agent Services	Design, Develop, & Implementation (DDI)		
California	✓				
Louisiana		✓			
Florida	✓	✓			
Idaho		2010	1		
Maine		2010	*		
Michigan	✓				
Missouri	✓				
New Jersey		✓			
New Mexico	✓				
Ohio	✓				
Texas	✓				
Utah	✓				
Washington	✓				
West Virginia		✓			



## Unisys HIM: a strong strategic fit

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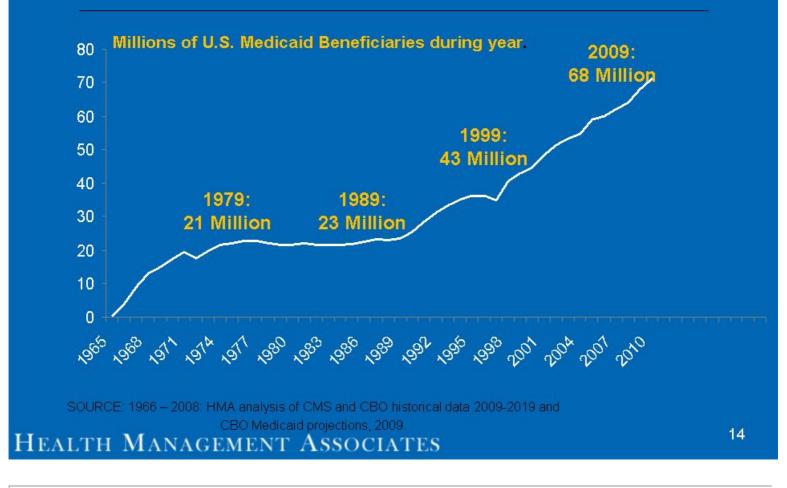
# Molina Healthcare Investor's Day 2010

# Anthony D Rodgers, Principal Health Management Associates

# **Presentation Topics**

Medicaid MMIS Customers and Vendor Expectations
High Level View of the MMIS Infrastructure
The Medicaid Information Management Systems Market
The Impact of Environmental Changes on the MMIS Market

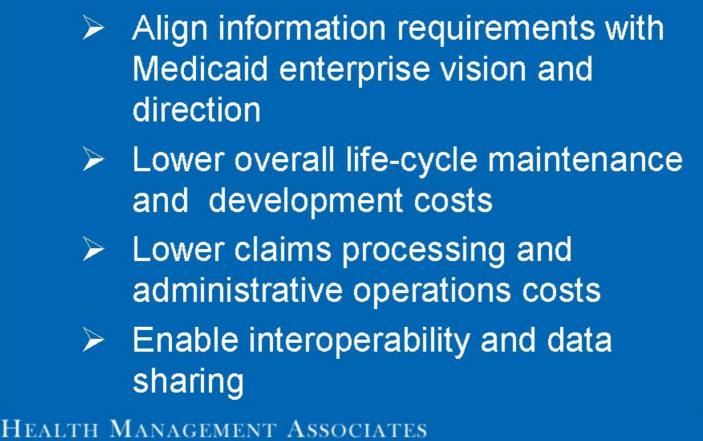
# Persons with Medicaid Coverage: Upward Growth for Two Decades



# CMS Requirements for Fiscal Agents and State Operated MMIS Environments

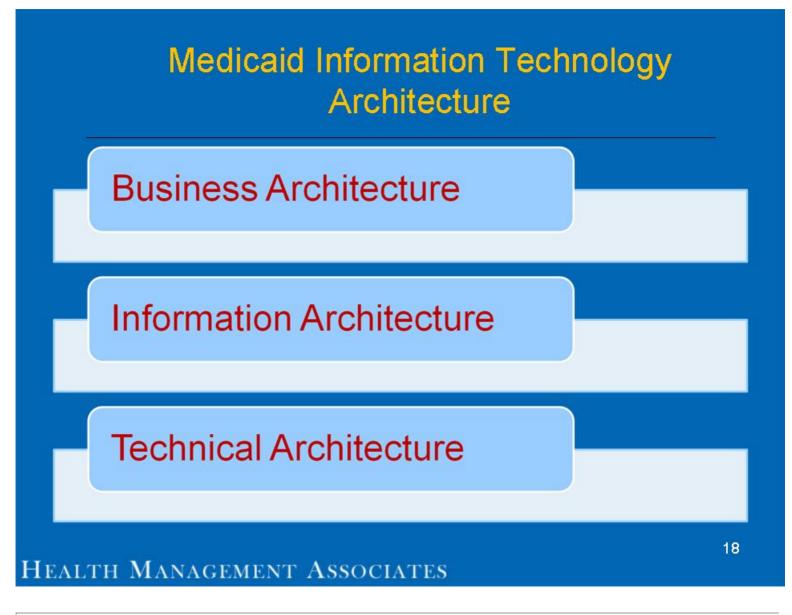
- Business-driven enterprise architecture
- System environment must operated based on industry standards
- Efficient and effective data sharing capability
- Supports interoperability, system integration, and open architecture
- Support integration of clinical and administrative data
- Promote secure data exchange
- Provide built in security and privacy

# State and Federal Customer Expectations for MMIS Vendors and Fiscal Agents

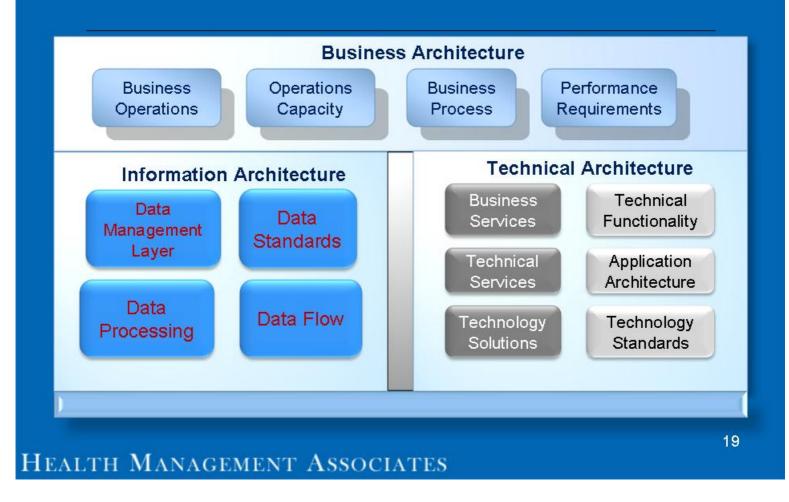


# Medicaid Information Management System Environment

HEALTH MANAGEMENT ASSOCIATES



# Medicaid Information Technology Framework



# IT Life Cycle for New MMIS Business

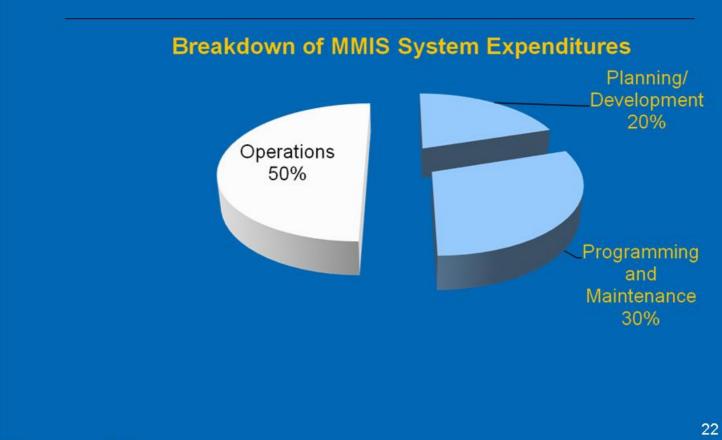


## HEALTH MANAGEMENT ASSOCIATES

# **Industry Fees and Charges**



# **MMIS Life Cycle Expenditure**



## Scope of MMIS and Fiscal Agent Contracts with States

#### Administrative Services

- Eligibility
- Claims Adjudication
- Call Center Operations
- Medical and Utilization Review
- Decision Support
- Health Information Exchange
- Pharmacy Benefits and Rebate Management

#### Medicaid IT Environment

- · Eligibility System
- Claims/Encounter Data
   Processing
- Medical Management System
- Provider Registry System
- Data Warehouse and Analytics
- Financial report systems
- Reporting system applications
- · External data sharing interfaces
- Benefits Administration System
- Web and enterprise portals

#### **Care Management**

- Case Management
- Care Coordination Management
- Disease Management

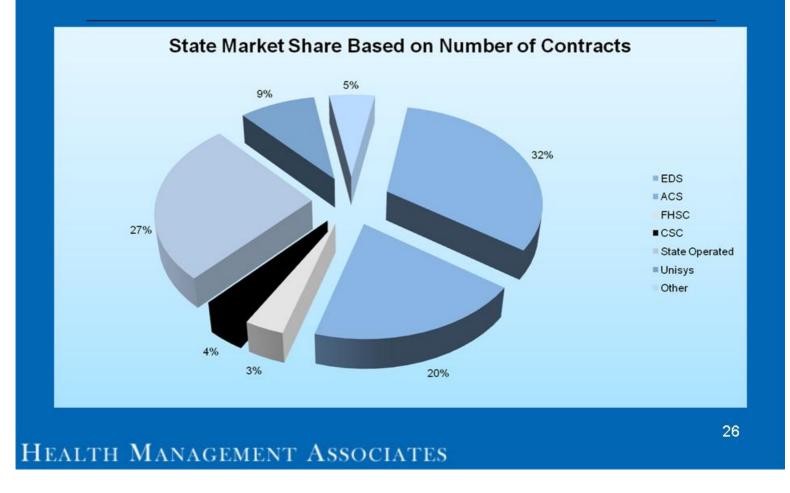
# The MMIS Market

HEALTH MANAGEMENT ASSOCIATES

# State MMIS Contracts Expiration Dates By Fiscal Year

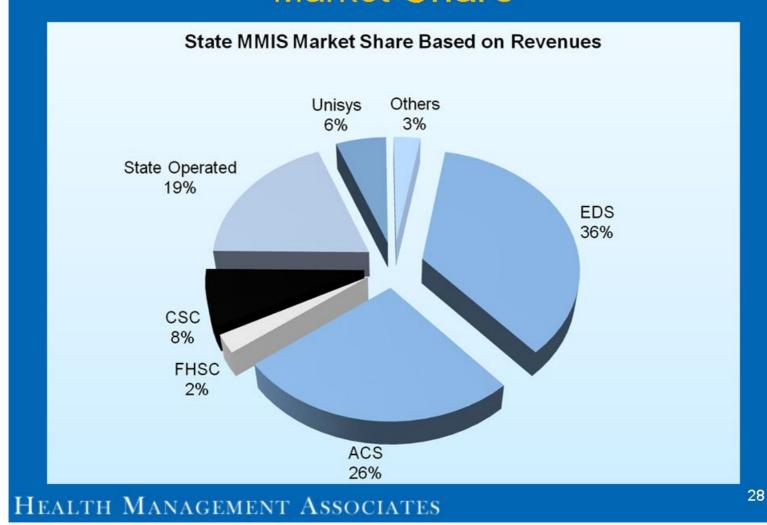
MMIS Contractor	FY 2010	FY 201 1	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
EDS	5	5	1	1	2	3	
ACS	4	-	1	2	2	1	1
CSC	-	-	-	1	2	1	-
Unisys	1	-	-	1			
MedStat	-		1				
First Health Services Corp	-	-	2				
Intercrossing							1
Clemson	-	1	-	-	-	-	-
Source: CMS / Note: State contract ex	piration d	ates inclu	de option	al extensio			2

# **MMIS Contractor Market Share**



MMIS IT Vendors	States Under Contract	Total Estimated Annua Revenues (In Millions)
EDS	18	\$490.2 M
ACS	11	\$365.9 M
FHSC	2	\$32.1 M
InfoCrossing	1	\$27.6 M
Clemson University	1	\$15.1 M
CSC	2	\$100. 2 M
State Operated (including Guam, Puerto Rico, Virgin Islands)	15	\$ 260.4 M
Total State and Federal MMIS Expenditure (includes Unisys and PBM, and ASO IT vendors)	50	\$1600.3 M

# **Market Share**



Significant Changes in the MMIS Market Driven by New Requirements and HIT

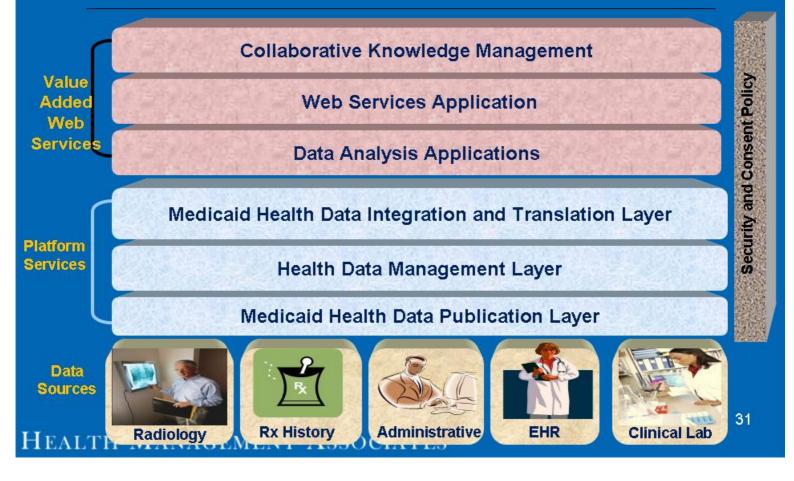
HEALTH MANAGEMENT ASSOCIATES

# **MMIS Conversion to ICD 10**

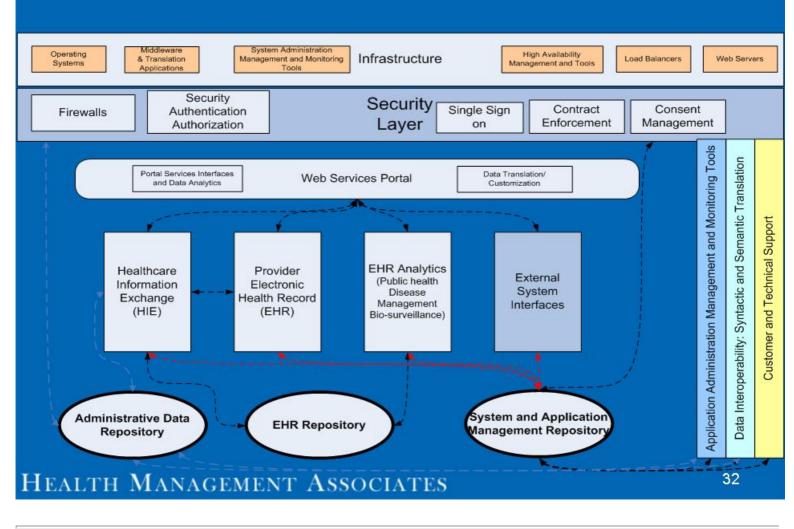
- Medicaid Programs are required to convert to HIPAA v5010/D.0 electronic transaction standards (Jan. 2012) and ICD-10-CM and ICD-10-PCS claims code sets (Oct. 2013)
- This will have a significant impact on the MMIS market "front end systems", core claims system, and "downstream" the interface and/or share data with claims systems.
- Significant time and resources will have to be spent by Medicaid to convert vendor or in-house legacy systems to be 5010 and ICD-10 compliant

### HEALTH MANAGEMENT ASSOCIATES

# Health Information Exchange Platform Architecture



## **Medicaid HIT Infrastructure Platform Design**



## Questions



HEALTH MANAGEMENT ASSOCIATES



## Cost Drivers of 2009

John Molina Chief Financial Officer

January 27, 2010 New York, NY

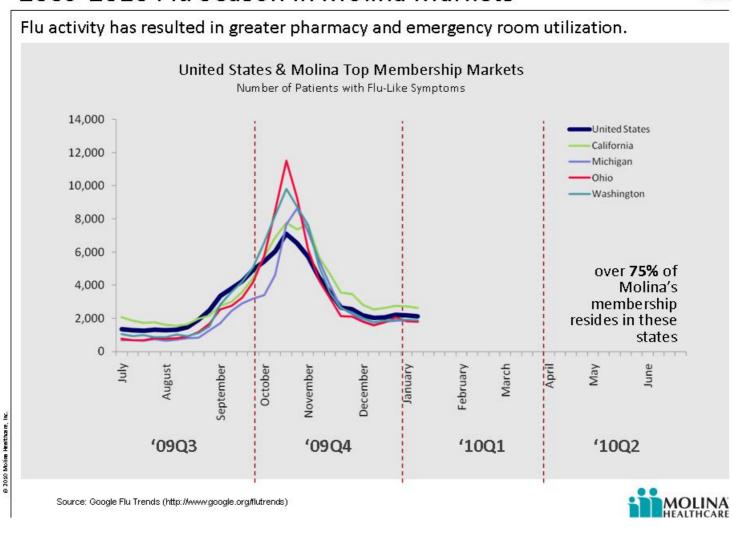








#### 2009-2010 Flu Season in Molina Markets



#### Length of Enrollment (LOE)



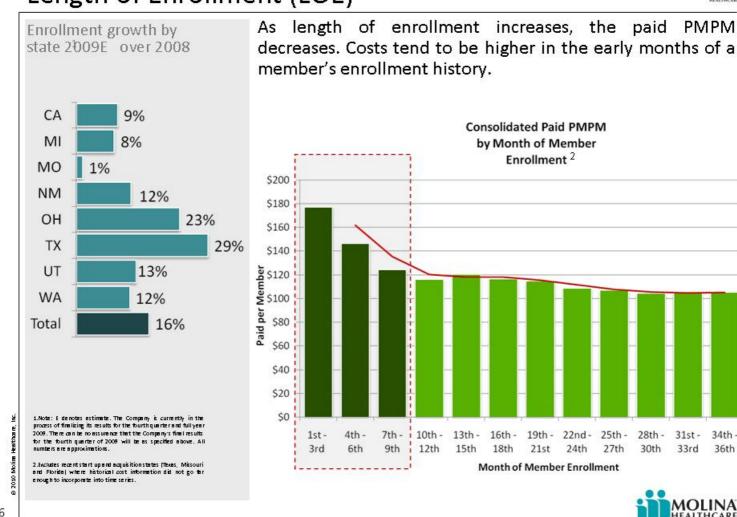
34th -

36th

**MOLINA** 

30th

33rd

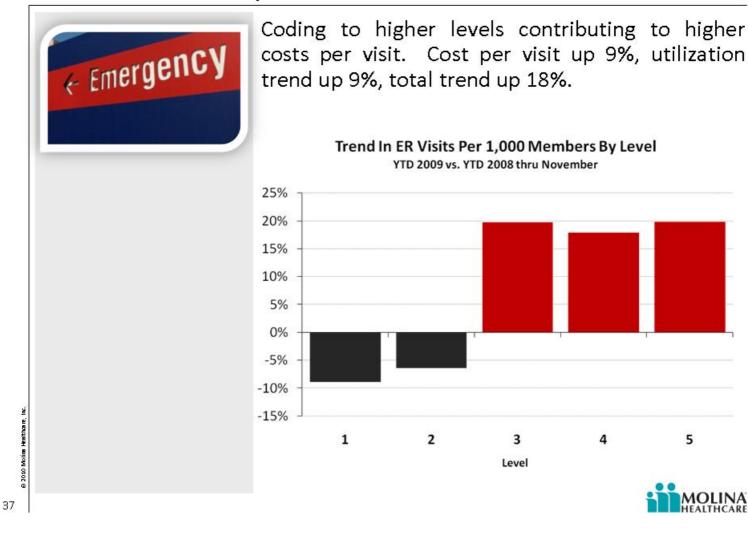


#### Trend in ER Facility and cost utilization



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	<b>Acuity Level</b> (level I least intensive care; level V most intensive care)				
	1	I	Ш	IV	v
ER Outpatient Visits/1,000 (1H09 vs 1H08)	(9%)	(6%)	20%	18%	20%
CMS Ambulatory Payment Classifications (APCs) <sup>1</sup>	\$53	\$86	\$137	\$218	\$324
Examples of Possible interventions <sup>2</sup>	Immunization shot	Minor laceration repair; sling application	Asthma treatment	Cardiac monitoring; chest pain	Major trauma- car accident with multiple injuries

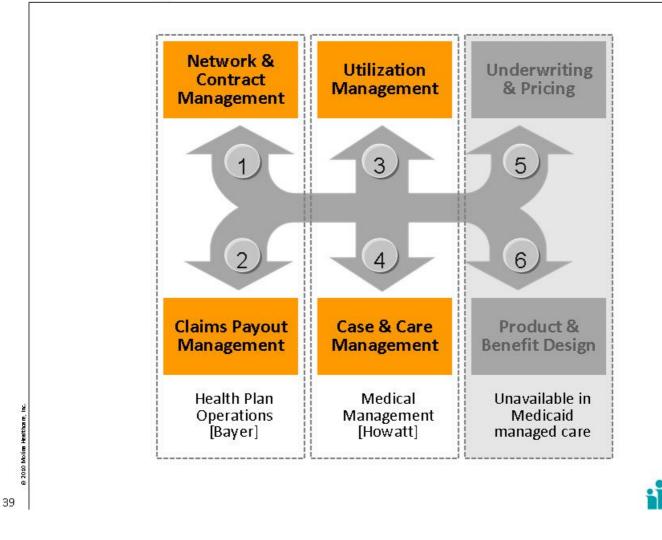
2009 Outpatient Prospective Payment System (OPPS); CMS
 American College of Emergency Physicians 2007



#### Addressing 2009 cost drivers in 2010



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### Network & Contract Management/Claims Payout Management

Terry Bayer Chief Operating Officer

January 27, 2010 New York, NY





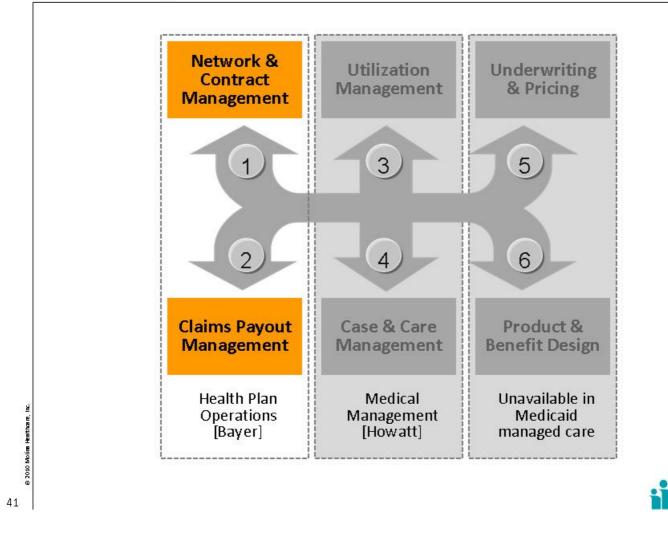




#### Addressing 2009 cost drivers in 2010

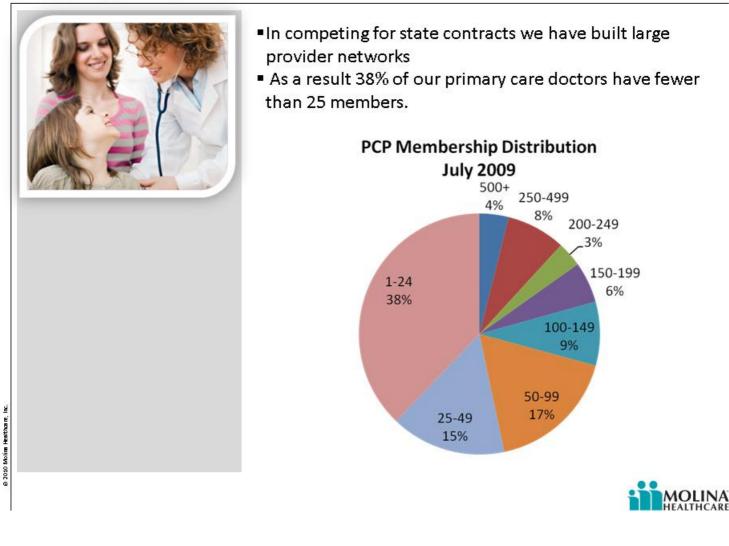


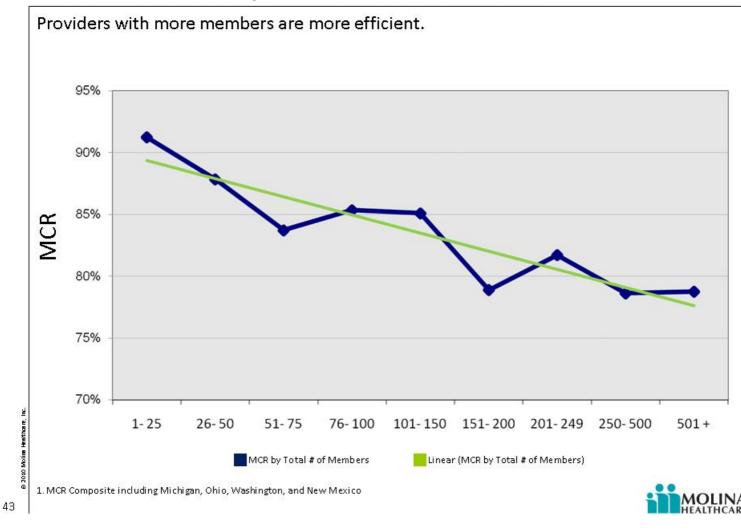
MOLINA



#### Refining the provider network







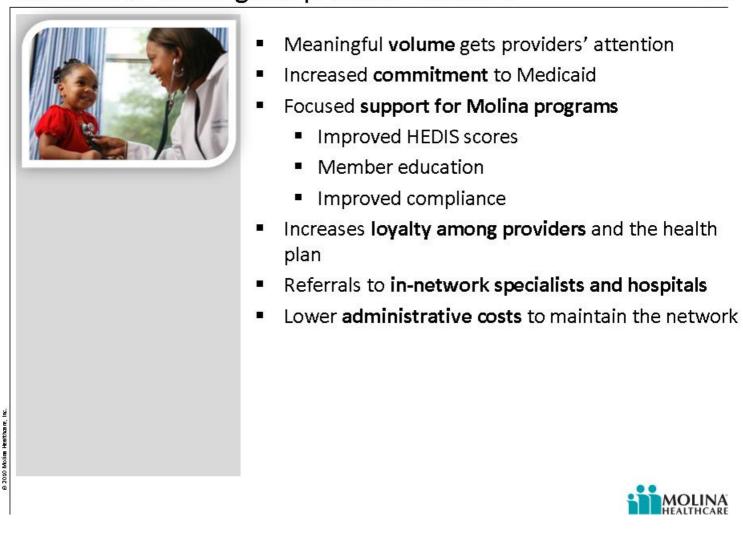
#### Refining the provider network





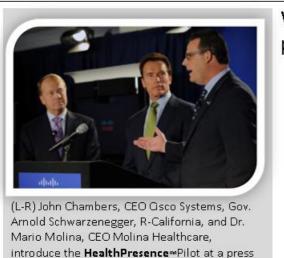
#### Benefits of refining the provider network





#### HealthPresence™ **expands** Molina's reach





conference held at Molina headquarters in

Long Beach, California (1/15/2010).

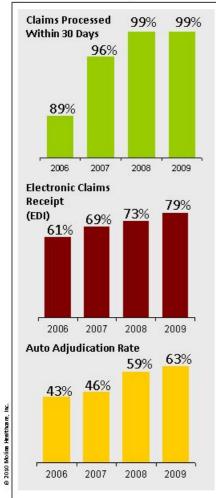
We are **leveraging technology** to enhance provider access for underserved populations

Benefits:

- Allows us to apply telemedicine to actually examine patients
- Provides better care coordination and patient management
- Highly effective in rural areas or where there are few specialty providers
- Lower healthcare costs due to better controlled illness
- Lower costs due to fewer hospitalizations and lower ER utilization



#### Efficiently managing medical claims



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## Despite a 20% increase in claims volume, claims inventories remain flat.

Medicaid	2006	2007	2008	2009 E*
Receipts Volume	7M	9M	11M	13M
Production Volume	7M	9M	11M	13M
Inventory Volume	0.3M	0.2M	0.09M	0.09M
Inventory Dollars	\$285M	\$212M	\$115M	\$131M
Inventory Dollars Per Member	\$265	\$184	\$92	\$90

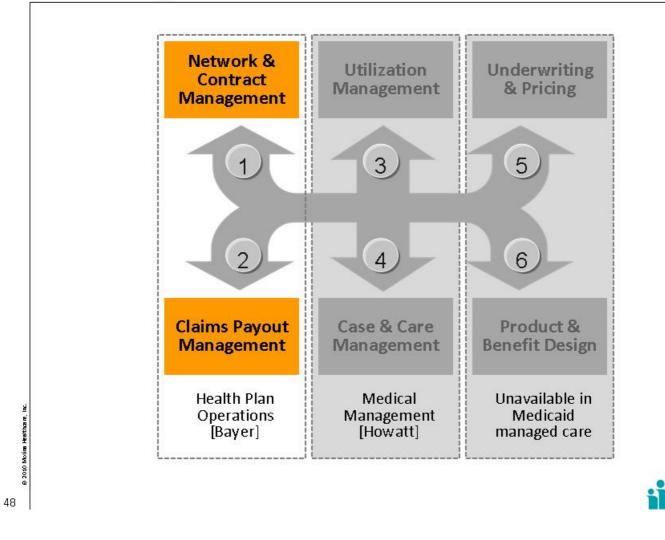
Note: E denotes estimate. The Company is currently in the process of finalizing its results for the fourth quarter and full year 2009. There can be no assurance that the Company's final audited results for the fourth quarter and for fiscal year 2009 will be as specified above. The estimates of fourth quarter results as shown above constitute forward-looking statements and are subject to the risk that final audited results may very. All numbers are approximations.



#### Addressing 2009 cost drivers in 2010



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## Medical Management

Jim Howatt, MD Chief Medical Officer

January 27, 2010 New York, NY





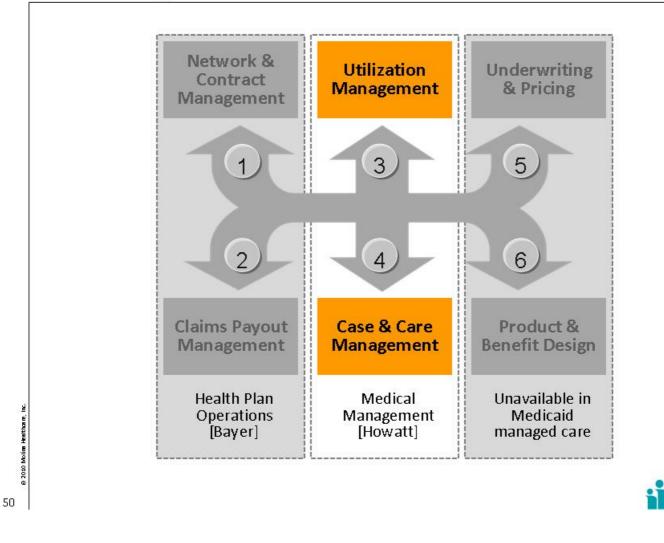




#### Addressing 2009 cost drivers in 2010

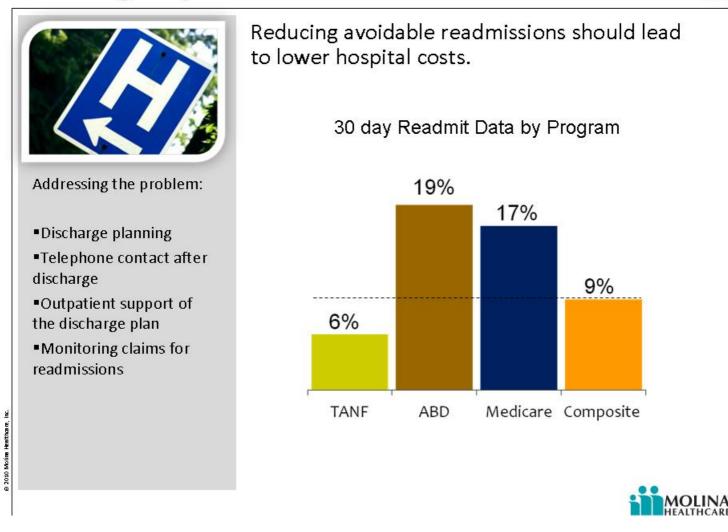


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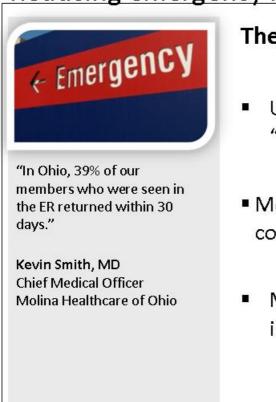
#### Reducing hospital readmissions





#### Reducing emergency room utilization



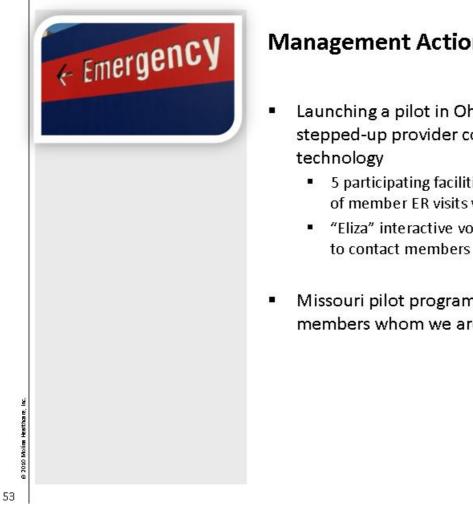


#### The Problem:

- Unacceptably high number of ER visits are "repeats"
- Most repeat visits are for non-emergent conditions
- Most repeat visits occur within days of the initial visit so timely intervention is key







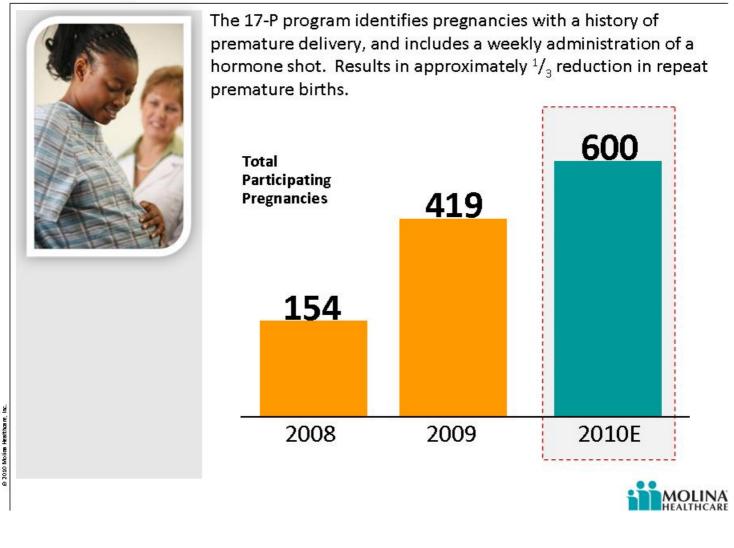
#### **Management Actions:**

- Launching a pilot in Ohio to take advantage of stepped-up provider cooperation plus new
  - 5 participating facilities are now providing notification of member ER visits within 3 to 5 days of service
  - "Eliza" interactive voice technology system will be used to contact members
- Missouri pilot program reduced ER utilization by members whom we are able to reach by about 50%



#### 17-P Program

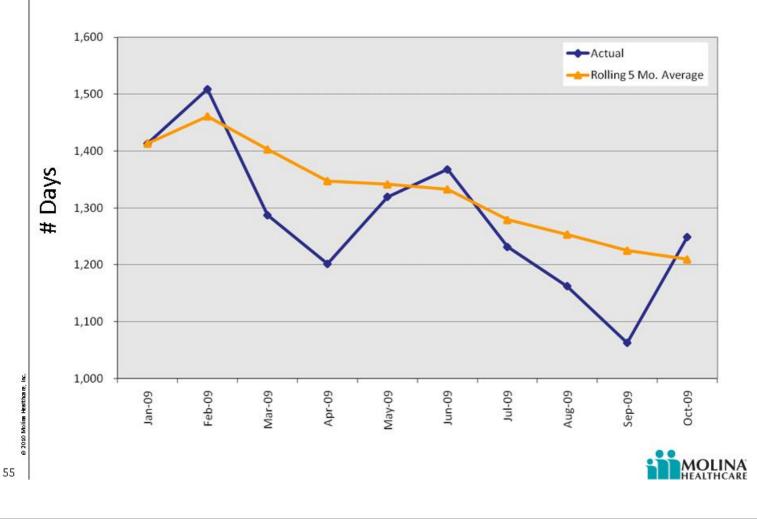






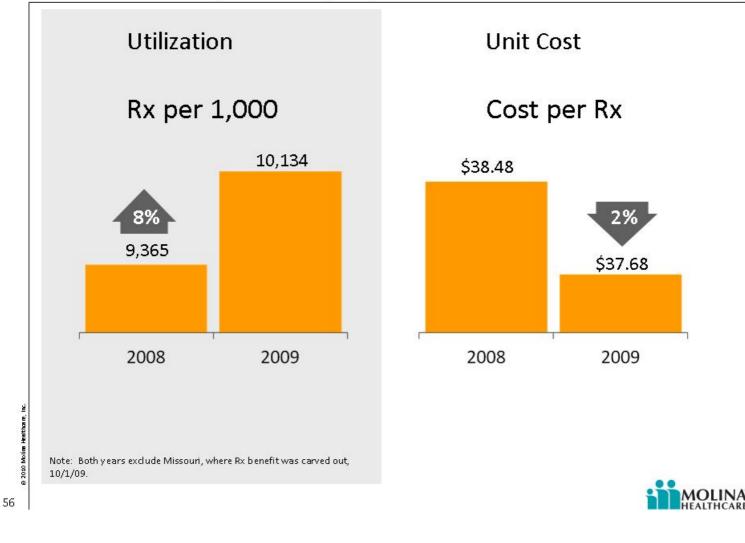
#### MHI Premature/NICU Days – All Plans

#### Number of NICU days per 1000 Live Births



#### 4Q08 vs 4Q09 pharmacy experience

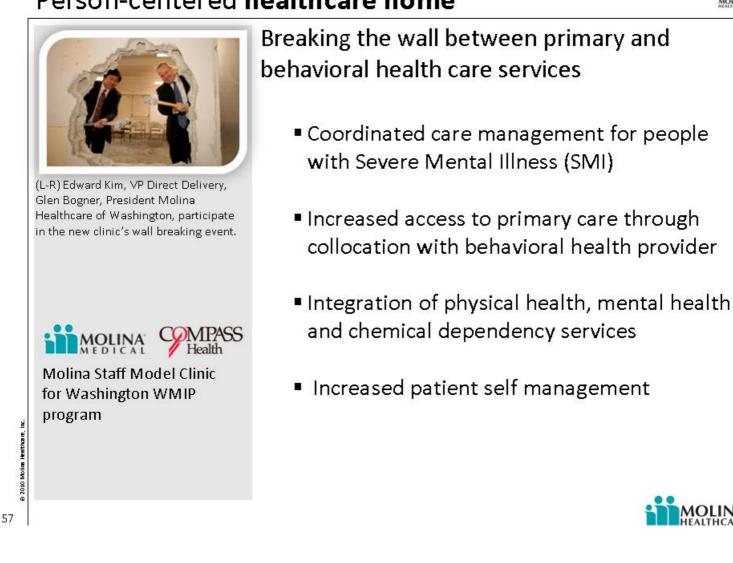




#### Person-centered healthcare home



MOLIN











# HIM Accounting Discussion

Joseph White Chief Accounting Officer

January 27, 2010 New York, NY









#### Two Different Financial Models

8 2010 Molime Healthcare, Inc.

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MMIS and HMO models have complementary strengths and offsetting weaknesses

MMIS (Fee Based) Low revenue / High margin / Low variability	<b>HMO (Risk Based)</b> High revenue / Low margin / High variability
<ul> <li>Advantages</li> <li>Predictable expense</li> <li>Opportunity for administrative efficiencies</li> <li>Low capital requirements (system development cost paid by the states)</li> <li>Small downside</li> <li>Easy upstream of cash</li> </ul>	<ul> <li>Advantages</li> <li>Predictable revenue</li> <li>Opportunity for medical management efficiencies</li> <li>Revenue paid in advance</li> <li>Big upside</li> </ul>
Disadvantages • Variable revenue • Revenue paid in arrears	<ul> <li>Disadvantages</li> <li>Variable expense</li> <li>Large capital requirements (increasing with size)</li> <li>Difficult to upstream cash</li> </ul>
	MOLIN HEALTHC/

#### **Two Different Accounting Profiles**

MMIS and HMO models have different accounting profiles



MMIS (Fee Based)	HMO (Risk Based)
<ul> <li>Income Statement</li> <li>Design, Development &amp; Implementation (DDI) revenue recognized long after cash is received</li> <li>DDI expense recognized long after cash is paid</li> </ul>	<ul> <li>Income Statement</li> <li>Revenue recognition and cash receipt nearly simultaneous</li> <li>Expense recognition and cash disbursement nearly simultaneous</li> </ul>
Balance Sheet Capitalized software costs Deferred revenue	Balance Sheet ■ Cash ■ Medical claims payable



#### Revenue:

•HMO revenue is based upon the eligibility of the member for services

•MMIS revenue is earned when the services are performed

- Business Process Outsourcing (BPO)- payment of claims, flat fees, PMPM fees
- · DDI milestone and certification payments for systems readiness

#### Expense:

HMO expense is variable.

- Medical expenses fluctuate with seasonality, disease outbreaks, and changes in provider payment practices.
- Administrative expenses are comparatively small.
- •MMIS expenses are more predictable.
  - All expenses are administrative costs.
  - DDI costs are amortized over contract life

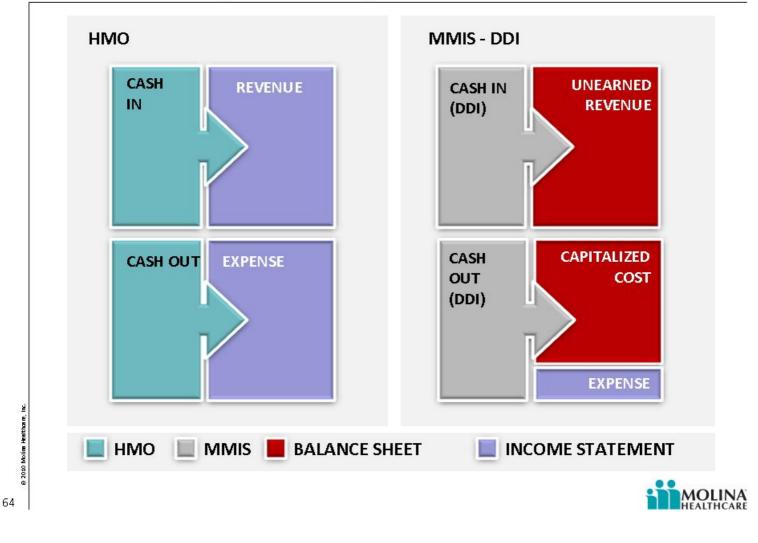


## What Makes MMIS Revenue Complicated?



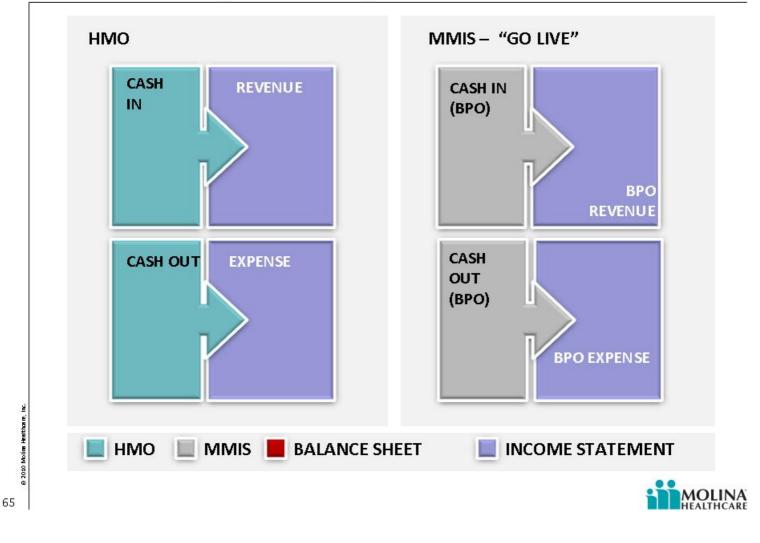
	REVENUE / EXPENSE	PAYMENT BASIS	EPS IMPACT	CASH IMPACT
BPO REVENUE/ EXPENSE	Instant*	Per Transaction Flat Fee PMPM	Instant	Instant
DDI REVENUE	Delayed	Milestones Certification	Delayed	Instant
DDI EXPENSE	Delayed	Salaries Software Hardware	Delayed	Instant
*Note: BPO rev may be deferre		veen "go live" and	l system certificat	

#### **Revenue and Expense Recognition**



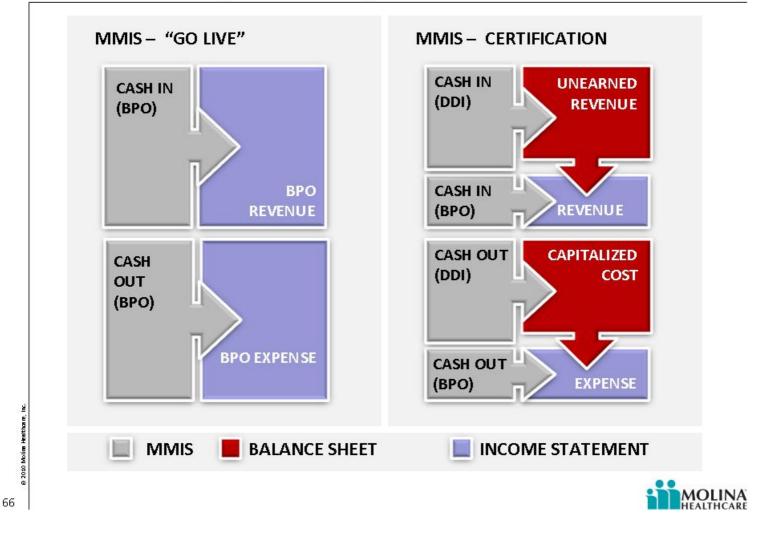


#### **Revenue and Expense Recognition**



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#### **Revenue and Expense Recognition**



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MMIS (Fee Based)	HMO (Risk Based)
Low revenue High margin Low variability	High revenue Low margin High variability
<ul> <li>Manage DDI process</li> <li>Enhance productivity</li> <li>Manage change orders</li> <li>Introduction of new products and services</li> </ul>	<ul> <li>Manage medical costs</li> <li>Control administrative costs</li> <li>Grow enrollment</li> </ul>





## **Financial Discussion**

John Molina Chief Financial Officer

January 27, 2010 New York, NY









# Fourth Quarter 2009 Preliminary Financial Results



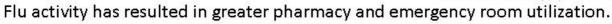
Please refer to The Company's cautionary statement on page 2.

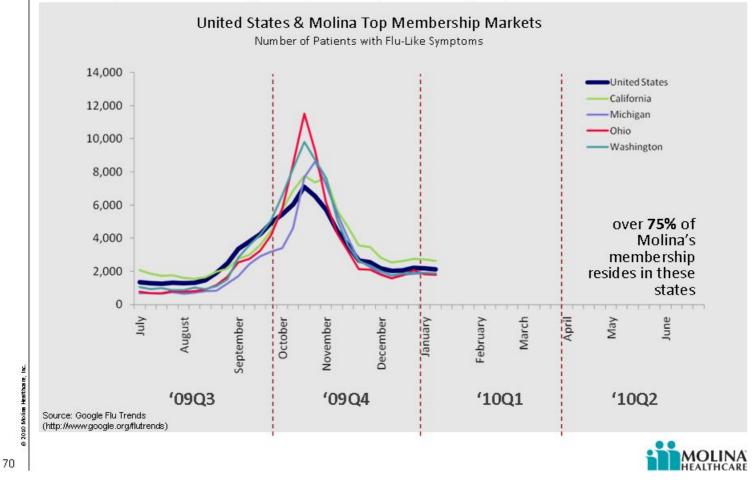
4Q2009	<ul> <li>Higher utilization due to widespread flu across Molina markets</li> </ul>
en nounce its com plete suited results for the fourth quarter and fullγear 2008 on Pebruary 11, 2010.	Higher emergency room costs
	<ul> <li>Margin compression related to state budget shortfalls</li> </ul>
	<ul> <li>Rate decreases in New Mexico and Washington</li> </ul>
	Missouri pharmacy carve-out
	Enrollment growth and the higher costs associated with new members
	<ul> <li>Higher general and administrative costs (core + premium taxes)</li> </ul>
	HEALTHCARE

#### 2009-2010 Flu Season in Molina Markets

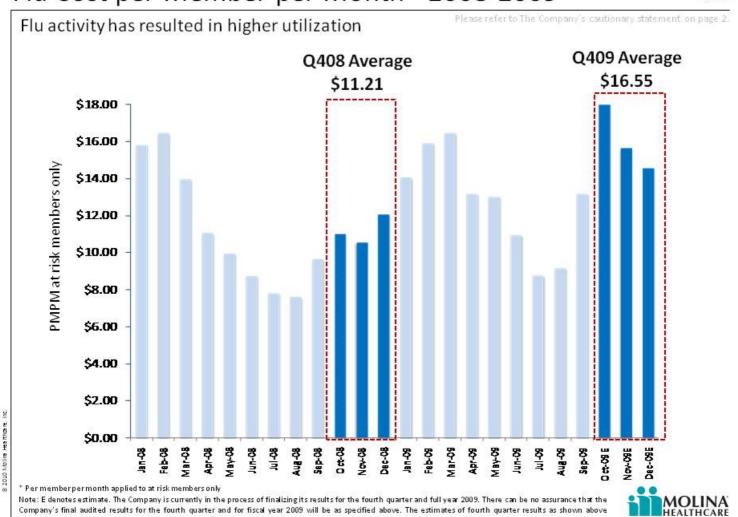


Please refer to The Company's cautionary statement on page 2.



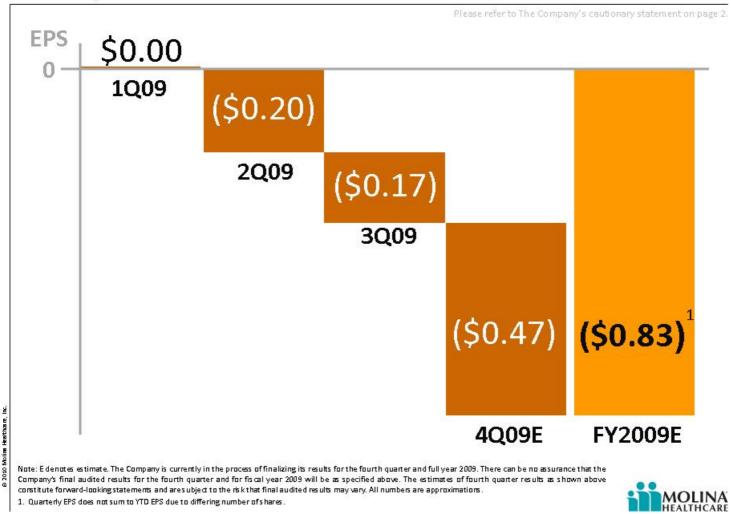


### Flu Cost per Member per Month\* 2008-2009



Note: E denotes estimate. The Company is currently in the process of finalizing its results for the fourth quarter and full year 2009. There can be no assurance that the Company's final audited results for the fourth quarter and for fiscal year 2009 will be as specified above. The estimates of fourth quarter results as shown above constitute forward-looking statements and are subject to the risk that final audited results may vary. All numbers are approximations. 71

#### Flu Impact – EPS Incremental over 2008



**ER** Costs

B 2010 Moline Healthcare, Inc.

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Please refer to The Company's cautionary statement on page 2

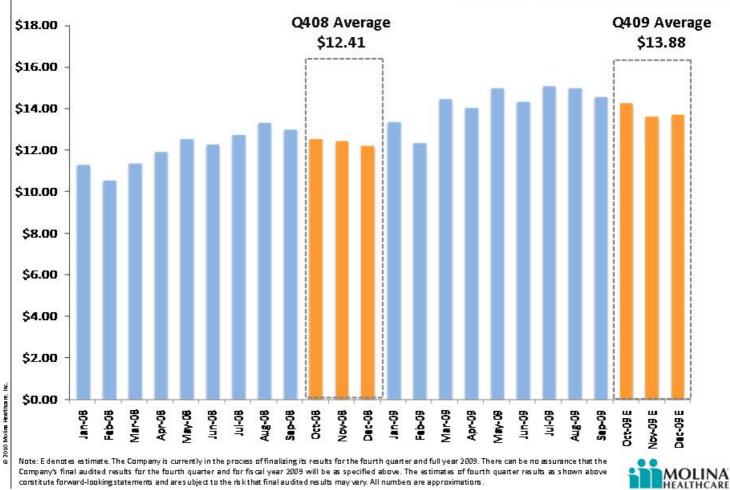
Coding to higher levels contributing to higher ← Emergency costs per visit. Cost per visit up 9%, utilization trend up 9%, total trend up 18%. Trend In ER Visits Per 1,000 Members By Level YTD 2009 vs. YTD 2008 thru November 25% 20% 15% 10% 5% 0% -5% -10% -15% 2 3 1 4 5 Level

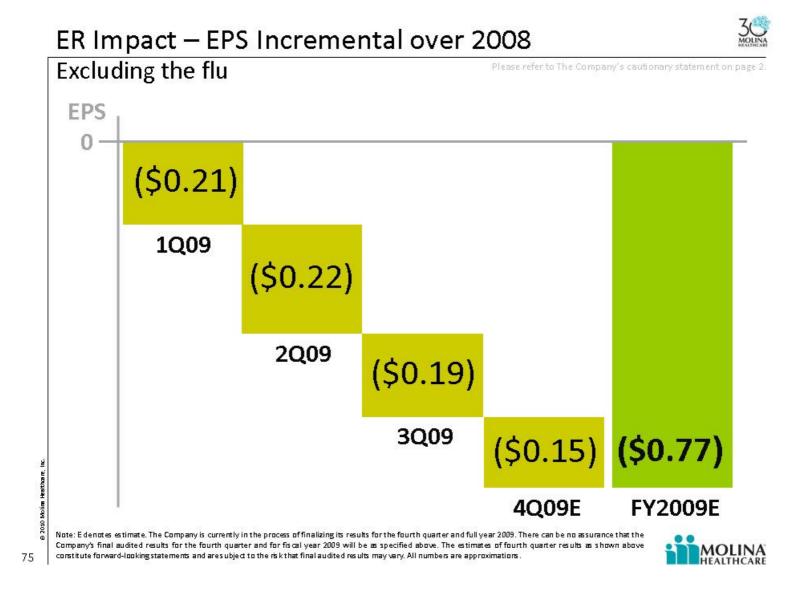
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Please refer to The Company's cautionary statement on page 2





## Length of Enrollment (LOE)



**MOLINA** 

Please refer to The Company's cautionary statement on page 2. As length of enrollment increases, the paid PMPM

Enrollment growth by state 2009E over 2008 CA 9% MI 8% 1% MO NM 12% OH 23% 29% TX **baid per Member** \$100 \$80 \$60 UT 13% 12% WA 16% Total 1.Note: I denotes estimate. The Company is currently in the process of finalizing its results for the fourth quarter and full year 2009. There can be no assumed that the Company's final results for the fourth quarter of 2006 will be as specified a bove. All numbers are approximations. 널 Healthcare,

2.5-cludes recents tart up and acquisition states (Texas, Missouri and Florida) where historical cost imformation did not go tar enough to incorporate into time series. decreases. Costs tend to be higher in the early months of a member's enrollment history. Consolidated Paid PMPM by Month of Member Enrollment<sup>2</sup>



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### New members and YOY growth



Please refer to The Company's cautionary statement on page 2.

State	2008	2009 E	% Change
California	322,000	351,000	9%
Florida		50,000	
Michigan	206,000	223,000	8%
Missouri	77,000	78,000	1%
New Mexico	84,000	94,000	12%
Ohio	176,000	216,000	23%
Texas	31,000	40,000	29%
Utah	61,000	69,000	13%
Washington	299,000	334,000	12%
TOTAL	1,256,000	1,455,000	16%

Note: E denotes estimate. The Company is currently in the process of finalizing its results for the fourth quarter and full year 2009. There can be no assurance that the Company's final audited results for the fourth quarter and for fiscal year 2009 will be as specified above. The estimates of fourth quarter results as shown above constitute forward-looking statements and are subject to the risk that final audited results may vary. All numbers are approximations.



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Preserver the Company's caubonary statement on page 2 2009 Premium Reductions: Michigan July 1, 2009 reduction linked to fee schedules Missouri Oct 1, 2009 reduction linked to pharmacy benefit (\$1.0M) medical margin impact Washington Jan 1, 2009 reduced medical margin (\$13.0M) Feb 1, 2009 reduction linked to fee schedules Aug 1, 2009 reduction linked to fee schedules New Mexico December 1, 2009 majority of rate reduction is linked to fee schedules Total 2009 medical margin impact \$14.0M, (\$0.20) EPS



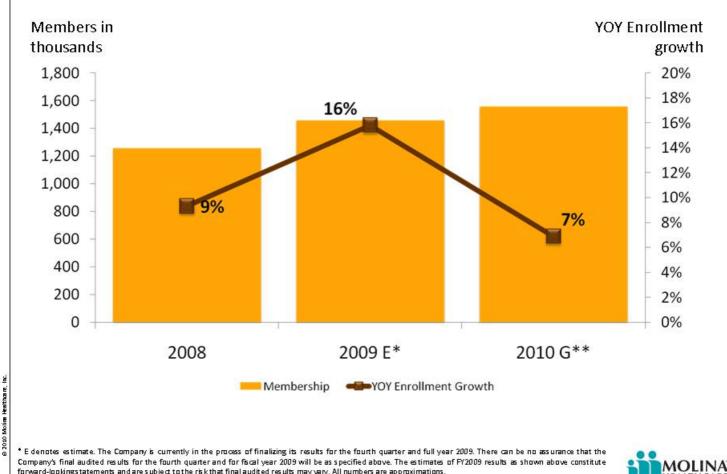
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### Membership 2008, 2009 E\* and 2010 G\*\*



Please refer to The Company's cautionary statement on page 2



forward-looking statements and are subject to the risk that final audited results may vary. All numbers are approximations. \*\*\* G denote guidance for the MOH Medical Business Unit only. Guidance does not include operations, integration or financing cost related to the HIM transaction.

## Rate Changes included in Guidance\*



Please refer to The Company's cautionary statement on page 2.

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Health Plan	2009	Gross / Net	2010	Gross / Net
California	Oct 1	2.0% / 4.0%	Jan 1	1.4% / 1.4%
Michigan	Oct 1	4.0% / 4.0%	n/a	0.0%
Missouri	Oct 1	(14.0%) / (2.0%)	n/a	0.0%
New Mexico	Dec 1	(9.0%) / ≈(9.0%)1	n/a	0.0%
Ohio	Oct 1	4.2% / 0.0%	Jan 1 Feb 1	6.1% / 6.1% (17.1%) / (0.8%)
Utah	n/a	0.0%	Jan 1	(1.0%) / (1.0%)
Washington	n/a	0.0%	Jan 1	(0.7% ) / (0.7%)

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\*Guidance for the MOH Medical Business Unit only. Guidance does not include operations, integration or financing cost related to the HIM transaction. 1. New Mexico net impact is unknown, majority of rate reduction is linked to the fee schedule.





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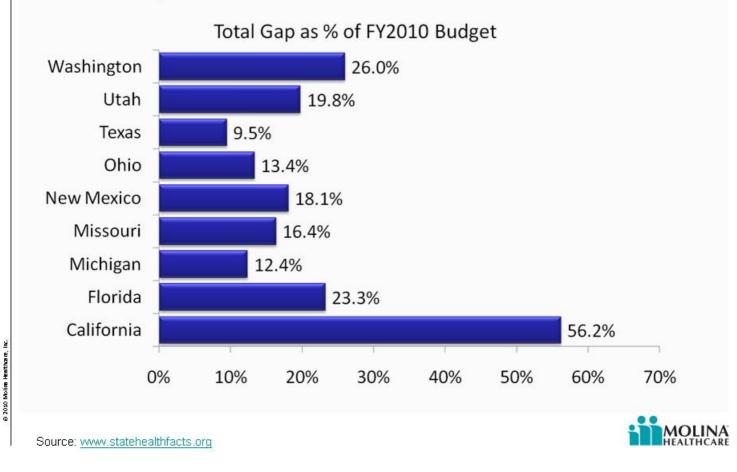
lease refer to The Company's cautionary statement on page 2

Under pharmacy carve-out initiatives, the state carves 2010 G\* out the pharmacy benefit from the MCO contract. MOH Medical Business Unit only. Guidance does not include operations, integration or financing cost related to the HIM Members then receive this benefit through the state's transactio n Fee-For-Service (FFS) program. Annualized net reduction in profitability Missouri -\$4.0N Effective 10/1/2009 Ohio -\$7.0M Effective 2/1/2010 ġ B 2010 Moline Healthcare. -\$8M -\$6M -\$4M -\$2M \$0M \$2M MOLINA 83

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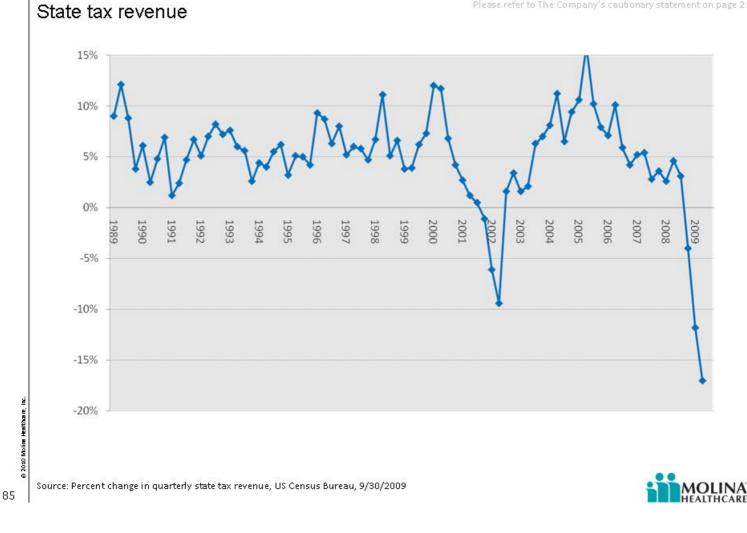




### State budgets squeezed



Please refer to The Company's cautionary statement on page 2







Unit only. Guidance of the MOH Media basiness integration or financing cost related to the HIM transaction

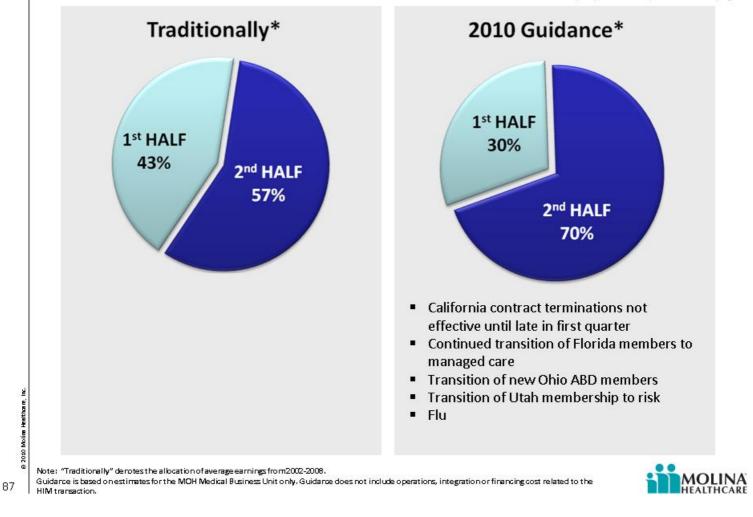
- HIM
- Expectation that medical initiatives will bear fruit in 2010
- No unknown rate decreases
- No unknown rate increases



#### Seasonality of Earnings



Please refer to The Company's cautionary statement on page 2.



#### 2010 MOH Medical Business Unit Guidance



Please refer to The Company's cautionary statement on page 2:

22	2010 G*
Premium Revenue	\$3.9B
Investment Income	\$9M
Medical Care Ratio	86%
G&A Ratio	11%
Core G&A Ratio (excluding	
Premium Tax)	7.6%
Depreciation & Amortization	\$42.6M
Interest Expense	\$13.8M
Net Income	\$39M
Diluted EPS	\$1.50
Diluted Shares Outstanding	26M

Note: All numbers are approximations. \* G denotes guidance for the MOH Medical Business Unit only. Guidance does not include operations, integration or financing cost related to the HIM transaction.

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